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Proposed programme budget for the biennium 2018-2019*

Part IV
International cooperation for development

Section 9
Economic and social affairs

(Programme 7 of the biennial programme plan for the period 2018-2019)**

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*** The present report does not contain an annex with a summary of follow-up action taken to implement relevant recommendations of the oversight bodies, given that no such recommendations are outstanding.

Overview

Table 9.1 **Financial resources**

(United States dollars)

Appropriation for 2016-2017	162 147 600
Technical adjustments (removal of non-recurrent requirements and biennial provision of posts)	(3 130 800)
New and expanded mandates	13 974 774
Other changes	(1 725 100)
Total resource change	9 118 874
Proposal of the Secretary-General for 2018-2019[a]	171 266 474

[a] At 2016-2017 revised rates.

Table 9.2 **Post resources**

	Number	*Level*
Regular budget		
Approved for the biennium 2016-2017	502	1 USG, 2 ASG, 9 D-2, 31 D-1, 67 P-5, 89 P-4, 67 P-3, 43 P-2/1, 33 GS (PL), 160 GS (OL)
Conversion	2	1 P-4 and 1 P-3 from general temporary assistance under subprogramme 1
Abolishment	(10)	1 GS (OL) under executive direction and management 1 GS (OL) under subprogramme 1 1 P-3 and 1 GS (OL) under subprogramme 2 1 GS (OL) under subprogramme 5 2 GS (OL) under subprogramme 6 3 GS (OL) under subprogramme 7
Proposed for the biennium 2018-2019	494	1 USG, 2 ASG, 9 D-2, 31 D-1, 67 P-5, 90 P-4, 67 P-3, 43 P-2/1, 33 GS (PL), 151 GS (OL)

Overall orientation

9.1 The overall objective of the programme is to promote and support international cooperation in the pursuit of sustainable development for all. While focused on tackling interlinked challenges in the social, economic and environmental fields, the programme also seeks to contribute to a mutually reinforcing relationship among the three pillars of the United Nations work: peace and security, development and human rights.

9.2 The programme, which is under the responsibility of the Department of Economic and Social Affairs, ensures complementarity and synergy among its nine subprogrammes. Its key programmatic thrusts are: (a) to provide substantive support to the bodies established under the Charter of the United Nations dealing with development issues, namely, the General Assembly, the Economic and Social Council and its related functional commissions, and expert bodies; (b) to monitor and analyse development trends, prospects and policy issues globally; and (c) to provide support for capacity development in policy formulation and implementation, in particular in relation to the implementation of the 2030 Agenda for Sustainable Development, including the Sustainable Development Goals, through, inter alia, the implementation of the regular programme of technical cooperation and Development Account projects.

Note: The following abbreviations are used in tables and charts: ASG, Assistant Secretary-General; GS, General Service; OL, Other level; PL, Principal level; RB, regular budget; USG, Under-Secretary-General; XB, extrabudgetary.

9.3 In the biennium 2018-2019, the programme will continue to mobilize and provide practical support to help to translate the development commitments into action. To further enhance its key programmatic thrusts, it will focus on the delivery of the following functions: (a) monitoring, research and analysis of development issues and emerging challenges, including through support for the global statistical system; (b) normative and policy support for United Nations intergovernmental processes; (c) assistance in capacity development to support the implementation of global conference outcomes at the country level; and (d) fostering collaboration and partnerships within the United Nations system and with civil society and the private sector, while ensuring proper accountability and oversight by Member States. Increased attention will be given to capacity development needs of the least developed countries, small island developing States and countries emerging from conflict.

9.4 The programme has placed development issues at the centre of global deliberations and helped Member States to forge a shared vision of development, as identified in the outcomes of major United Nations conferences and summits. The programme will continue to support the implementation of the 2030 Agenda for Sustainable Development, including the Sustainable Development Goals, and its follow-up process, as well as the follow-up to and implementation of the outcomes of the Addis Ababa Action Agenda on financing for development.

9.5 Fulfilling those functions requires strengthened analytical and monitoring capacity to identify and address emerging issues and cross-cutting policy challenges and to support both national development strategies and accountability and monitoring mechanisms at the intergovernmental level. Strategic integration is also essential to promoting a coherent and coordinated implementation process in advancing the 2030 Agenda for Sustainable Development, including the Sustainable Development Goals. This includes enhancing horizontal linkages across the subprogrammes to facilitate more effective and flexible support for Member States in pursuing the 2030 Agenda, including the Sustainable Development Goals, in cooperation with entities of the Executive Committee on Economic and Social Affairs, to which the programme provides strategic support and ensures its stronger linkages with the United Nations Development Group, other executive committees and various other partners.

9.6 The programme will continue to emphasize the mainstreaming of gender perspectives in its subprogrammes.

Overview of resources

9.7 The overall resources proposed for the biennium 2018-2019 for this section amount to $171,266,474 before recosting, reflecting a net increase of $9,118,874, or 5.6 per cent, compared with the appropriation for 2016-2017. Resource changes result from three factors, namely: (a) technical adjustments relating to the removal of non-recurrent requirements and the biennial provision of new posts established in 2016-2017; (b) new and expanded mandates; and (c) other resource changes. The proposed resource level provides for the full, efficient and effective implementation of mandates.

9.8 The distribution of resources is reflected in tables 9.3 to 9.5 below.

Table 9.3 Financial resources by component

(Thousands of United States dollars)

(1) *Regular budget*

				Resource changes								
		2014-2015 expenditure	*2016-2017 appropriation*	*Technical adjustment (delayed impact and non-recurrent)*	*New and expanded mandates*	*Changes within and or across section(s)*	*Other changes*	*Total*	*Percentage*	*Total before recosting*	*Recosting*	*2018-2019 estimate*
A	Policymaking organs	2 463.8	3 219.8	(280.5)	235.8	–	–	(44.7)	(1.4)	3 175.1	125.2	3 300.3
B	Executive direction and management	9 693.6	9 812.0	–	–	–	(162.4)	(162.4)	(1.7)	9 649.6	273.0	9 922.6
C	Programme of work											
	1 Economic and Social Council support and coordination	15 025.1	14 838.5	(215.4)	–	–	(162.4)	(377.8)	(2.5)	14 460.7	412.5	14 873.2
	2 Social policy and development	17 748.5	17 503.5	–	–	–	(455.2)	(455.2)	(2.6)	17 048.3	471.3	17 519.6
	3 Sustainable development	19 282.9	20 038.1	(1 627.7)	417.4	–	–	(1 210.3)	(6.0)	18 827.8	521.1	19 348.9
	4 Statistics	35 116.3	34 933.2	(729.3)	–	–	–	(729.3)	(2.1)	34 203.9	871.1	35 075.0
	5 Population	13 401.1	13 352.4	(79.0)	–	–	(162.4)	(241.4)	(1.8)	13 111.0	359.1	13 470.1
	6 Development policy and analysis	12 343.2	13 111.4	–	–	–	(324.8)	(324.8)	(2.5)	12 786.6	339.7	13 126.3
	7 Public administration and development management	12 821.8	13 276.6	–	–	–	(487.2)	(487.2)	(3.7)	12 789.4	323.1	13 112.5
	8 Sustainable forest management	3 073.9	3 995.2	486.5	–	–	–	486.5	12.2	4 481.7	140.7	4 622.4
	9 Financing for development	8 096.4	8 842.6	(567.1)	–	–	–	(567.1)	(6.4)	8 275.5	247.5	8 523.0
	Subtotal	**136 909.2**	**139 891.5**	**(2 732.0)**	**417.4**	**–**	**(1 592.0)**	**(3 906.6)**	**(2.8)**	**135 984.9**	**3 686.1**	**139 671.0**
D	Programme support											
	1 Executive Office	8 011.4	7 239.5	(118.3)	–	–	29.3	(89.0)	(1.2)	7 150.5	214.4	7 364.9
	2 Capacity Development Office	2 017.9	1 984.8	–	–	–	–	–	–	1 984.8	60.3	2 045.1
	Subtotal	**10 029.3**	**9 224.3**	**(118.3)**	**–**	**–**	**29.3**	**(89.0)**	**(1.0)**	**9 135.3**	**274.7**	**9 410.0**
E	Support of United Nations Secretariat to the resident coordinator system	–	–	–	13 321.6	–	–	13 321.6	–	13 321.6	–	13 321.6
	Subtotal	**159 095.9**	**162 147.6**	**(3 130.8)**	**13 974.8**	**–**	**(1 725.1)**	**9 118.9**	**5.6**	**171 266.5**	**4 359.0**	**175 625.5**

(2) *Extrabudgetary*

		2014-2015 expenditure	2016-2017 estimate		2018-2019 estimate
C.	Programme of work	34 353.5	38 672.8		39 875.8
1.	Economic and Social Council support and coordination	1 234.7	1 419.3		908.0
2.	Social policy and development	1 381.7	1 719.7		1 650.9
3.	Sustainable development	15 049.1	17 234.1		16 786.5
4.	Statistics	6 889.2	8 128.0		9 779.4
5.	Population	536.9	1 921.3	yeah	1 593.0
6.	Development policy and analysis	45.8	505.0		1 280.0
7.	Public administration and development management	5 237.3	5 302.4		4 842.0
8.	Sustainable forest management	2 811.3	1 846.3		2 483.8
9.	Financing for development	1 167.5	596.7		552.2
D.	Programme support	101 460.9	99 571.4		97 829.9
1.	Executive Office	101 460.9	99 571.4		97 829.9
	Subtotal	**135 814.4**	**138 244.2**		**137 705.7**
	Total (1) + (2)	**294 910.3**	**300 391.8**		**313 331.2**

Table 9.4 **Post resources**

	Established regular budget		*Temporary*						*Total*	
			Regular budget		*Other assessed*		*Extrabudgetary*			
Category	*2016-2017*	*2018-2019*	*2016-2017*	*2018-2019*	*2016-2017*	*2018-2019*	*2016-2017*	*2018-2019*	*2016-2017*	*2018-2019*
Professional and higher										
USG	1	1	–	–	–	–	–	–	1	1
ASG	2	2	–	–	–	–	–	–	2	2
D-2	9	9	–	–	–	–	–	–	9	9
D-1	31	31	–	–	–	–	1	1	32	32
P-5	64	64	3	3	–	–	6	4	73	71
P-4/3	151	152	5	5	–	–	10	10	166	167
P-2/1	43	43	–	–	–	–	1	1	44	44
Subtotal	**301**	**302**	**8**	**8**	**–**	**–**	**18**	**16**	**327**	**326**
General Service										
Principal level	33	33	–	–	–	–	3	3	36	36

Category	Established regular budget		Temporary: Regular budget		Temporary: Other assessed		Temporary: Extrabudgetary		Total	
	2016-2017	2018-2019	2016-2017	2018-2019	2016-2017	2018-2019	2016-2017	2018-2019	2016-2017	2018-2019
Other level	159	150	1	1	–	–	14	14	174	165
Subtotal	**192**	**183**	**1**	**1**	**–**	**–**	**17**	**17**	**210**	**201**
Total	**493**	**485**	**9**	**9**	**–**	**–**	**35**	**33**	**537**	**527**

Table 9.5 **Distribution of resources by component**

(Percentage)

Component	Regular budget	Extrabudgetary
A. Policy-making organs		
1. Statistical Commission	0.1	–
2. Committee of Experts on Global Geospatial Information Management	–	–
3. Commission on Population and Development	0.1	–
4. Commission for Social Development	0.1	–
5. High-level political forum follow-up on the implementation of sustainable development	0.4	–
6. Committee for Development Policy	0.2	–
7. Committee of Experts on Public Administration	0.2	–
8. Experts on International Cooperation in Tax Matters	0.5	–
9. United Nations Forum on Forests	0.1	–
10. Permanent Forum on Indigenous Issues	0.2	–
Subtotal	**1.9**	**–**
B. Executive direction and management		
C. Programme of work		
1. Economic and Social Council support and coordination	8.4	0.7
2. Social policy and development	9.9	1.2
3. Sustainable development	11.0	12.2
4. Statistics	19.9	7.1
5. Population	7.6	1.2
6. Development policy and analysis	7.5	0.9
7. Public administration and development management	7.5	3.5
8. Sustainable forest management	2.6	1.8
9. Financing for development	4.8	0.4
Subtotal	**79.2**	**29.0**
D. Programme support		
1. Executive Office	4.2	71.0
2. Capacity Development Office	1.2	–
Subtotal	**5.4**	**71.0**
E. Support of United Nations Secretariat to the resident coordinator system	7.9	–
Total	**100.0**	**100.0**

Technical adjustments

9.9 Resource changes reflect the net effect of:

(a) Removal of non-recurrent requirements totalling $4,479,700 relating to the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development approved pursuant to General Assembly resolution 71/272;

(b) Removal of non-recurrent requirements totalling $79,000 relating to 2017 activities for the modalities for the intergovernmental negotiations of the global compact for safe, orderly and regular migration approved pursuant to General Assembly resolution 71/280;

(c) Biennial provision of $1,427,900 relating to four new temporary posts (1 P-4, 2 P-3 and 1 GS (OL)) under subprogramme 8 that were established in the biennium 2016-2017, effective 1 January 2016 pursuant to General Assembly 70/248, in the context of revised estimates resulting from resolutions and decisions adopted by the Economic and Social Council; and five new temporary posts under subprogrammes 4 (2 P-5) and 9 (1 P-5, 1 P-4 and 1 P-3) that were established in the biennium 2016-2017, effective 1 January 2017, pursuant to General Assembly resolution 71/272 in support of the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development (A/71/534).

New and expanded mandates

9.10 Resource changes reflecting an increase of $13,974,774 would provide for:

(a) The contribution of the United Nations Secretariat to the resident coordinator system in the amount of $13,321,574 in line with the request by the General Assembly to the Secretary-General contained in its resolution 71/272 B of 6 April 2017 to present to the Assembly at its seventy-second session a refined proposal on the cost-sharing arrangement and management of the financing thereof and to submit associated costs in the proposed programme budget for 2018-2019;

(b) Non-post resources in the amount of $653,200 for new mandates pursuant to General Assembly resolution 71/272 in support of the implementation of resolutions and decisions adopted by the Economic and Social Council during 2016 (A/71/401 and Add.1), including those arising from the ministerial declaration contained in document E/HLS/2016/1 (A/71/401) (under subprogramme 3); and Economic and Social Council resolution 2017/2 and decision 2017/205 (A/71/401/Add.1) (under policymaking organs).

Other changes

9.11 Resource changes reflect a reduction of $1,725,100, made possible from efficiencies that the Department of Economic and Social Affairs plans to bring about in the biennium 2018-2019. The proposed reduction is a result of the efforts of the Department to apply the anticipated Umoja efficiencies presented in the eighth progress report of the Secretary-General on the enterprise resource planning project (A/71/390) to individual day-to-day operations. The Umoja efficiencies set out in the eighth progress report were based on the Organization's experience with the system, anticipated future changes, including future roll-outs, a global review of end-to-end processes, the retirement of legacy systems and improvements to business process and planning capabilities. Efficiencies were expressed, inter alia, as the dollar value of a full-time equivalent, where applicable. Further information on the approach is provided in the foreword and introduction of the proposed programme budget for the biennium 2018-2019.

9.12 For the Department of Economic and Social Affairs, this translates to post and non-post net reductions of $1,725,100, which fall under executive direction and management ($162,400), programme of work ($1,592,000), specifically under subprogrammes 1, 2, 5, 6 and 7, and programme support ($29,300).

Extrabudgetary resources

9.13 The Department receives both cash and in-kind contributions, which continue to be vital in the delivery of its mandates. For the biennium 2018-2019, the total projected extrabudgetary cash contributions amounting to $137,705,700 will supplement resources from the regular budget to provide for various substantive and technical cooperation activities, including consultancy, expert groups, travel, technical advisory services, training, workshops, seminars and field projects.

9.14 Anticipated in-kind contributions for the biennium 2018-2019 would provide mainly for rent-free premises of the Department's field presence, at an estimated value of $0.3 million.

Other information

9.15 The Department will conduct self-evaluations and self-assessments and will report on the implementation of evaluation activities. Training programmes on monitoring and evaluation will be organized to further strengthen departmental monitoring and evaluation capacity. The departmental evaluation policy serves as a basis for the monitoring and evaluation activities.

9.16 Pursuant to General Assembly resolution 58/269, resources identified for the conduct of monitoring and evaluation would amount to $584,800, including $522,800 for post resources and $62,000 for non-post resources. Post resources represent 39.5 work-months comprising 29.5 work-months in the Professional and higher category and 10.0 work-months in the General Service category for the biennium 2018-2019 funded from the regular budget.

9.17 Following a review of the publications pertaining to each subprogramme, it is anticipated that recurrent and non-recurrent publications will be issued as summarized in table 9.6 and as distributed in the output information for each subprogramme.

9.18 The Department's publications and data subscriptions are also a revenue source for the Secretariat, generating $3.1 million in sales and subscriptions in 2015 and 2016.

Table 9.6 **Summary of publications**

	2014-2015 actual			*2016-2017 estimate*			*2018-2019 estimate*		
	Print	*Electronic*	*Print and electronic*	*Print*	*Electronic*	*Print and electronic*	*Print*	*Electronic*	*Print and electronic*
Recurrent	–	45	96	3	3	113	8	4	123
Non-recurrent	3	7	13	1	–	35	–	–	10
Total	**3**	**52**	**109**	**4**	**3**	**148**	**8**	**4**	**133**

A. Policymaking organs

Table 9.7 **Resource requirements by policymaking organ**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
1. Statistical Commission	107.8	107.8	–	–
2. Committee of Experts on Global Geospatial Information Management	–	–	–	–
3. Commission on Population and Development	123.6	123.6	–	–
4. Commission for Social Development	206.1	206.1	–	–
5. High-level political forum follow-up on the implementation of sustainable development	797.3	752.6	–	–
6. Committee for Development Policy	360.5	360.5	–	–
7. Committee of Experts on Public Administration	337.6	337.6	–	–
8. Committee of Experts on International Cooperation in Tax Matters	827.8	827.8	–	–
9. United Nations Forum on Forests	102.4	102.4	–	–
10. Permanent Forum on Indigenous Issues	356.7	356.7	–	–
Total	**3 219.8**	**3 175.1**	**–**	**–**

9.19 Provision is made under this subsection for requirements related to standing intergovernmental organs and expert bodies, special sessions of the General Assembly and intergovernmental processes, the servicing of which is the responsibility of the Department of Economic and Social Affairs and which are deemed to require specific provisions. The provisions for experts serving on committees in their individual capacity are in accordance with General Assembly resolution 2491 (XXIII), as amended by resolutions 41/176, 42/25, section VI, and 43/217, section IX, while the provisions for members of the functional commissions are in accordance with General Assembly resolutions 1798 (XVII), 2128 (XX) and 2245 (XXI).

Standing intergovernmental organs and expert bodies

Statistical Commission

Resource requirements (before recosting): $107,800

9.20 The Statistical Commission was established by the Economic and Social Council in its resolution 8 (I). Its terms of reference, as set out in Council resolutions 8 (I), 8 (II) and 1566 (L), are to assist the Council in: promoting the development of national statistics and the improvement of their comparability; coordinating the statistical work of the specialized agencies; developing the central statistical services of the Secretariat; advising the organs of the United Nations on general questions relating to the collection, interpretation and dissemination of statistical information; and promoting the improvement of statistical methods in general. The Commission consists of 24 representatives of Member States elected by the Council for a period of four years.

9.21 Bearing in mind General Assembly resolution 50/227 and the need to provide for more continuity in the Commission's decision-making and oversight with respect to the global statistical process, and with the aim of enabling the Commission to follow up on the statistical implications of the major United Nations conferences and summits, the Council, in its resolution 1999/8, decided that the Commission would meet annually for a period of four working days in New York, beginning in 2000.

9.22 The forty-ninth and fiftieth sessions of the Statistical Commission are scheduled to be held in 2018 and 2019, respectively.

Committee of Experts on Global Geospatial Information Management

Resource requirements (before recosting):

9.23 The Committee of Experts on Global Geospatial Information Management was established by the Economic and Social Council in its resolution 2011/24 at its 47th plenary meeting, on 27 July 2011. In accordance with its terms of reference contained in the annex to the resolution, the objectives of the Committee of Experts are to make joint decisions and set directions on the production and use of geospatial information within national and global policy frameworks; promote common principles, policies, methods, mechanisms and standards for the interoperability of geospatial data and services; and provide a platform for the development of effective strategies on how to build and strengthen national capacity concerning geospatial information, especially in developing countries. In its resolution 2011/24, the Council stipulated that the Committee of Experts be established and administered within existing resources and organized accordingly, and requested it to present to the Council in 2016 a comprehensive review of all aspects of its work and operations, in order to allow Member States to assess its effectiveness.

9.24 In early 2016, the Committee of Experts submitted a comprehensive five-year programme review of its work to the Council (E/2016/47) in response to the request as referenced in Council resolution 2011/24. On 26 July 2016, the Council adopted its resolution 2016/27 on strengthening institutional arrangements on geospatial information management. The resolution broadens and strengthens the mandate of the Committee of Experts as the relevant body to report on all matters relating to geography, geospatial information and related topics. The resolution also confirmed the inclusion of the annual three-day session of the Committee of Experts within the regular United Nations calendar of conferences and meetings under the Council, inclusive of the provision of dedicated United Nations conference management services and full support for the annual session of the Committee.

9.25 The eighth and ninth sessions of the Committee of Experts are scheduled to be held in 2018 and 2019, respectively.

Commission on Population and Development

Resource requirements (before recosting): $123,600

9.26 The Population Commission was established by the Economic and Social Council in its resolution 3 (III). Its terms of reference were initially set out in Council resolution 150 (VII). In its resolution 49/128, the General Assembly decided that the revitalized Population Commission would be renamed the Commission on Population and Development and that it would meet on an annual basis. The Commission is composed of 47 representatives of Member States elected by the Council for a period of four years (Council decision 1995/320). It normally meets annually for a period of five working days.

9.27 Under its terms of reference, the Commission is to assist the Council by: (a) arranging for studies and advising the Council on population issues and trends, the integration of population and development strategies, population and related development policies and programmes and the provision of population assistance, as well as addressing population and development questions on which either the principal or the subsidiary organs of the United Nations or the specialized agencies may seek advice; (b) monitoring, reviewing and assessing the implementation of the Programme of Action of the International Conference on Population and Development at the national, regional and global levels, identifying reasons for success and failure and advising the Council thereon; and (c) reviewing the findings of research and analysis pertaining to the interrelationships between population and development at the national, regional and international levels and advising the Council thereon. By General Assembly resolution 65/234 of 22 December 2010, Member States extended the Programme of Action and the key actions for its further implementation beyond 2014.

9.28 During its forty-ninth session, the Commission reviewed its methods of work and recommended to the Economic and Social Council a draft resolution on the future organization and methods of work of the Commission on Population and Development. The resolution was adopted by the Council on 27 July 2016 (resolution 2016/25). In the resolution, Member States reaffirmed the Programme of Action of the International Conference on Population and Development and the key actions for its further implementation and reaffirmed the primary mandate of the Commission to monitor, review and assess the implementation of the Programme of Action at the national, regional and international levels. Member States also affirmed that the Commission would contribute to the follow-up and review of the 2030 Agenda for Sustainable Development within its existing mandate.

9.29 The fifty-first and fifty-second sessions of the Commission on Population and Development are scheduled to be held in 2018 and 2019, respectively.

Commission for Social Development

Resource requirements (before recosting): $206,100

9.30 The Social Commission was established as a functional commission of the Economic and Social Council by the Council in its resolution 10 (II). As a result of a comprehensive reappraisal of the role of the Commission, the Council, in its resolution 1139 (XLI), renamed it the Commission for Social Development to clarify its role as a preparatory body of the Council for the entire range of social development policy. By its resolution 1996/7, the Council decided to expand the membership of the Commission from 32 to 46 representatives of Member States, elected by the Council for a period of four years, and that it should meet in annual sessions of eight working days. The Council also decided, by its resolution 2005/11, that the Commission would be organized in a series of two-year action-oriented implementation cycles that would include a review segment and a policy segment.

9.31 The fifty-sixth and fifty-seventh sessions of the Commission for Social Development are scheduled to be held in 2018 and 2019, respectively.

High-level political forum follow-up on the implementation of sustainable development

Resource requirements (before recosting): $752,600

9.32 The General Assembly, in its resolution 66/288 (outcome document of the United Nations Conference on Sustainable Development entitled "The future we want"), decided to establish a universal, intergovernmental, high-level political forum on sustainable development. The forum replaced the Commission on Sustainable Development and builds on the strengths, experiences, resources and inclusive participation modalities of the Commission. The Assembly provided guidance with respect to the format and organizational aspects of the high-level political forum in its resolution 67/290. According to those mandates, the high-level political forum provides political leadership, guidance and recommendations for sustainable development, follows up and reviews progress in the implementation of sustainable development commitments, enhances the integration of the three dimensions of sustainable development and has a focused, dynamic and action-oriented agenda, ensuring the appropriate consideration of new and emerging sustainable development challenges.[1] The meetings of the high-level political forum will be convened under the auspices of the General Assembly and the Economic and Social Council). The meetings of the high-level political forum under the auspices of the Council shall be convened annually. The travel of representatives from the least developed countries to the meetings of the high-level political forum under the auspices of the Council will be facilitated. The meetings of the high-level political forum under the auspices of the General Assembly shall be convened every four years at the Heads of State level.

[1] See General Assembly resolution 66/288, annex, para. 85 and resolution 67/290, para. 2.

Committee for Development Policy

Resource requirements (before recosting): $360,500

9.33 The Economic and Social Council, in annex I to its resolution 1998/46, renamed the Committee for Development Planning, functioning in accordance with Council resolutions 1035 (XXXVII) and 1079 (XXXIX) and decision 1995/215, the Committee for Development Policy and reconfirmed its status as a subsidiary body of the Council. In accordance with Council resolution 1998/46, the Committee is composed of 24 independent experts who possess expertise in the fields of economic development, social development and environmental protection and who reflect adequate geographical and gender balance. The experts are nominated by the Secretary-General following consultation with interested Governments and are approved by the Council. The term of office of each member is three years.

9.34 The Committee is called upon to undertake a triennial review of the status of least developed countries and to meet on that issue once every three years. Since the adoption in 1997 of additional guidelines for the identification of least developed countries, this has also involved undertaking impact assessments of countries found to be eligible for graduation. Furthermore, the Committee reports to the Council its findings with respect to the monitoring exercises on the development progress of countries graduating from the list of least developed countries. In its resolution 67/221, the General Assembly requested the Committee to monitor the development progress of graduated countries on an annual basis for the first three years after graduation became effective and triennially thereafter. Economic and Social Council resolution 2011/20 reflects the Council's intention to engage in more frequent interactions with the Committee on the themes of the high-level segment and on other pertinent issues that the Committee wishes to bring to the attention of the Council.

9.35 The twentieth and twenty-first sessions of the Committee for Development Policy are scheduled to be held in 2018 and 2019, respectively.

Committee of Experts on Public Administration

Resource requirements (before recosting): $337,600

9.36 The Committee of Experts on Public Administration has been holding annual sessions since 2003 in accordance with Economic and Social Council resolution 2003/60. The Committee comprises 24 experts, who serve in their personal capacity. The experts are nominated by the Secretary-General, in consultation with Member States, and approved by the Economic and Social Council. The membership is drawn from the interrelated fields of public economics, public administration and public finance and reflects geographical and gender balance. The term of office of members is four years.[2] The Committee's role is to support intergovernmental deliberations in providing policy options and making recommendations to improve governance and public administration structures and processes for development. It assists the Council by reviewing trends, issues and priorities in public administration, notably in relation to the 2030 Agenda for Sustainable Development and in support of the implementation and progress reviews of the Sustainable Development Goals.[3]

9.37 The seventeenth and eighteenth sessions of the Committee of Experts on Public Administration are scheduled to be held in 2018 and 2019, respectively.

[2] See Economic and Social Council resolution 2001/45, annex, para. 2.
[3] See Economic and Social Council resolution 2016/26, para. 2.

Committee of Experts on International Cooperation in Tax Matters

Resource requirements (before recosting): $827,800

9.38 By its resolution 2004/69, the Economic and Social Council decided to rename the Ad Hoc Group of Experts on International Cooperation in Tax Matters the Committee of Experts on International Cooperation in Tax Matters. The Committee comprises 25 members who act in their expert capacity, nominated by Governments. The members are appointed by the Secretary-General, after the notification of the Council, for a term of four years and are drawn from the fields of tax policy and tax administration. Their appointment reflects adequate equitable geographical distribution, representing different tax systems. From 2005 to 2015, the Committee met on a yearly basis for a period of five days in Geneva.

9.39 By its resolution 69/313, the General Assembly decided to increase the frequency of the Committee's meetings to two sessions per year, with a duration of four working days each. It further decided to increase the engagement of the Committee with the Economic and Social Council through the special meeting on international cooperation in tax matters, with a view to enhancing intergovernmental consideration of tax issues. In the same resolution, the Assembly decided that the members shall be appointed by the Secretary-General, in consultation with Member States.

9.40 In its resolution 2017/2, the Economic and Social Council decided that starting in 2017, one session of the Committee would be held in New York in the spring and one in Geneva in the fall, with the session in New York held back to back with the special meeting of the Council on international cooperation in tax matters.

9.41 The Committee of Experts on International Cooperation in Tax Matters is mandated to: (a) keep under review and update as necessary the United Nations Model Double Taxation Convention between Developed and Developing Countries and the Manual for the Negotiation of Bilateral Tax Treaties between Developed and Developing Countries; (b) provide a framework for dialogue with a view to enhancing and promoting international tax cooperation among national tax authorities; (c) consider how new and emerging issues could affect international cooperation in tax matters and develop assessments, commentaries and appropriate recommendations; (d) make recommendations on capacity-building and the provision of technical assistance to developing countries and countries with economies in transition; and (e) give special attention to developing countries and countries with economies in transition in dealing with all the aforementioned issues. The Committee submits its report on the work of its annual sessions to the Economic and Social Council at its substantive session.

9.42 In its resolution 2008/16, the Economic and Social Council recognized that the Committee had agreed to create, as necessary, ad hoc subcommittees composed of experts and observers who would work according to the Committee's rules of procedure to prepare and determine the supporting documentation for the agenda items, including requests for papers by independent experts, for consideration at its regular session.

9.43 At each annual session, the Committee reviews the list of subcommittees and working groups and decides to terminate those that have fulfilled their mandates and to establish new ones to be tasked with new mandates emerging from its programme of work.

9.44 In its resolution 2017/2, the Economic and Social Council noted the work of the Committee's nine subcommittees.

9.45 The sixteenth, seventeenth, eighteenth and nineteenth sessions of the Committee of Experts on International Cooperation in Tax Matters are scheduled to be held in 2018 and 2019, respectively.

United Nations Forum on Forests

Resource requirements (before recosting): $102,400

9.46 By its resolution 2000/35, the Economic and Social Council established the United Nations Forum on Forests as an intergovernmental subsidiary body of the Council, to serve as a permanent policy and political forum, with the main objective of promoting the management, conservation and sustainable development of all types of forests, and to strengthen long-term political commitment to that end. The Forum is composed of all States Members of the United Nations and members of the specialized agencies with full and equal participation, including voting rights.

9.47 In its resolution 2015/33, the Council decided to strengthen the international arrangement on forests and extend it to 2030. By the same resolution, the Council also decided to improve and strengthen the functioning of the Forum beyond 2015 and requested it to carry out its core functions on the basis of a strategic plan for the period 2017-2030. The Forum is mandated to hold annual sessions for a period of five days and to dedicate the odd-year sessions of the Forum to discussions on implementation and technical advice and to hold policy sessions with recommendations for consideration in even years. The thirteen and fourteenth sessions of the United Nations Forum on Forests will take place in 2018 and 2019, respectively.

9.48 In its resolution 2015/33, the Economic and Social Council decided that the core functions of the Forum are to: (a) provide a coherent, open, transparent and participatory global platform for policy development, dialogue, cooperation and coordination on issues related to all types of forests, including emerging issues, in an integrated and holistic manner, including through cross-sectoral approaches; (b) promote, monitor and assess the implementation of sustainable forest management, in particular the United Nations Forest Instrument and the achievement of its global objectives on forests, and mobilize, catalyse and facilitate access to financial, technical and scientific resources for that end; (c) promote governance frameworks and enabling conditions at all levels to achieve sustainable forest management; (d) promote coherent and collaborative international policy development on issues related to all types of forests; and (e) strengthen high-level political engagement, with the participation of major groups and other stakeholders, in support of sustainable forest management.

Permanent Forum on Indigenous Issues

Resource requirements (before recosting): $356,700

9.49 The Economic and Social Council, in its resolution 2000/22, established the Permanent Forum on Indigenous Issues, as a subsidiary organ of the Council, consisting of 16 members, 8 members to be nominated by Governments and elected by the Council, and 8 members to be appointed by the President of the Council, following formal consultation with the Bureau and the regional groups, through their coordinators. Nominations are decided on the basis of broad consultations with indigenous organizations, taking into account the diversity and geographical distribution of the indigenous people of the world as well as the principles of transparency, representativity and equal opportunity for all indigenous people, including internal processes, when appropriate, and local indigenous consultation processes. All members serve in their personal capacity as independent experts on indigenous issues for a period of three years, with the possibility of re-election or reappointment for one further period. States, United Nations bodies and organs, intergovernmental organizations and non-governmental organizations in consultative status with the Council may participate as observers. Organizations of indigenous people may also participate as observers, in accordance with the procedures that have been applied in the Working Group on Indigenous Populations of the Subcommission on the Promotion and Protection of Human Rights.

9.50 The Economic and Social Council decided that the Permanent Forum shall hold an annual session of 10 working days at the United Nations Office at Geneva, United Nations Headquarters or such other place as the Permanent Forum may decide in accordance with existing Financial Rules and Regulations of the United Nations.

9.51 The seventeenth and eighteenth sessions of the Permanent Forum on Indigenous Issues are scheduled to be held in 2018 and 2019, respectively.

9.52 The distribution of resources for policymaking organs is reflected in table 9.8 below.

Table 9.8 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2016-2017*	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Non-post	3 219.8	3 175.1	–	–
Total	**3 219.8**	**3 175.1**	–	–

9.53 The amount of $3,175,100, reflecting a net decrease of $44,700 compared with the appropriation for 2016-2017, would provide for the travel of the Commission/Committee and Forum members for the annual and biennial sessions.

9.54 The net decrease of $44,700 reflects:

(a) Removal of non-recurrent requirements relating to the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development pursuant to General Assembly resolution 71/272;

(b) Provision of additional non-post resources to cover new mandates related to the Committee of Experts on International Cooperation in Tax Matters, approved in General Assembly resolution 71/272, in support of the implementation of resolutions and decisions adopted by the Economic and Social Council during 2016 (A/71/401/Add.1), and pursuant to Economic and Social Council resolution 2017/2 and decision 2017/205.

B. Executive direction and management

Resource requirements (before recosting): $9,649,600

9.55 The Under-Secretary-General for Economic and Social Affairs is responsible for the overall direction, supervision and management of the Department in the implementation of its mandates and its approved programme of work. He serves as convener of the Executive Committee on Economic and Social Affairs as well as the Programme Manager of the Development Account and is responsible for the overall management of capacity development activities. The Under-Secretary-General is assisted by the Assistant Secretary-General for Policy Coordination and Inter-Agency Affairs and the Assistant Secretary-General for Economic Development.

9.56 The Assistant Secretary-General for Economic Development serves as the principal economic adviser to the Under-Secretary-General, whom he assists by leading and coordinating the policy research and analysis work of the Department. The Assistant Secretary-General for Policy Coordination and Inter-Agency Affairs supports the Under-Secretary-General by providing substantive support to the Economic and Social Council and other relevant intergovernmental bodies.

9.57 The Strategic Planning and Communications Service supports the Under-Secretary-General in promoting strategic integration and policy coherence, including collaborative work with other Secretariat entities and the formulation of policies and strategies in the areas of knowledge management, website communications, publishing and electronic administration. In addition, the Service represents the Department in relevant Secretariat policy and normative bodies, including the Publications Board, the Information and Communications Management Committee, the Data Governance Council and the Task Force on Knowledge Management.

Table 9.9 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources, including programme aspects of the programme budget and programme monitoring and evaluation

			Performance measures			
Expected accomplishments of the Secretariat	*Indicators of achievement*		*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Programme of work is effectively managed	Timely delivery of outputs and services (percentage of output delivery within established deadlines)	Target	93	93	93	93
		Estimate		93	93	93
		Actual			97	93
(b) Timely submission of documentation needed for meetings of relevant intergovernmental bodies	Increased percentage of pre-session documentation submitted in accordance with the required deadline (percentage)	Target	100	90	90	85
		Estimate		90	90	85
		Actual			96	85
(c) Enhanced policy coherence in the management of the economic and social activities of the United Nations Secretariat through the support of the Executive Committee on Economic and Social Affairs	(i) Number of joint Executive Committee on Economic and Social Affairs policy papers, reports, guidance and other notes, capacity-building activities and approaches	Target	30	30	30	30
		Estimate		30	30	30
		Actual			30	30
	(ii) Number of decisions arising from meetings of the Executive Committee on Economic and Social Affairs	Target	40	40	40	40
		Estimate		40	40	40
		Actual			40	40
(d) Enhanced public knowledge on the role of the Department of Economic and Social Affairs in promoting sustainable development for all	Increased media coverage of the Department of Economic and Social Affairs activities (i) Media articles/followers on Twitter/million likes on Facebook	Target	310/ 700 000/ 2.3	305/ 410 000/ 2.1	–	–
		Estimate		305/ 410 000/ 2.1	280/ 340 000/ 1.4	–
		Actual			309/ 810 000/ 2.7	271/ 225 000/ 0.2
	(ii) Millions of visitors to Department of Economic and Social Affairs websites	Target	50	45	–	–
		Estimate		45	43	–
		Actual			57	41
	(iii) Department of Economic and Social Affairs video productions	Target	90	80	–	–
		Estimate		80	70	–
		Actual			120	58
(e) Efficiencies achieved in travel costs for the Organization	(i) Increase percentage of air tickets purchased at least two weeks before the commencement of travel	Target	100			
		Estimate				
		Actual				

9.58 The distribution of resources for executive direction and management is reflected in table 9.10 below.

Table 9.10 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	8 346.0	8 183.6	26	25
Non-post	1 466.0	1 466.0	–	–
Total	**9 812.0**	**9 649.6**	**26**	**25**

9.59 The amount of $9,649,600, reflecting a decrease of $162,400 compared with the appropriation for 2016-2017, would provide for the financing of 25 posts (1 USG, 2 ASG, 2 D-1, 5 P-5, 3 P-4, 1 P-3, 3 P-2, 2 GS (PL) and 6 GS (OL)) ($8,183,600) and for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, supplies and materials, furniture and equipment, and grants and contributions ($1,466,000) to support the implementation of mandates under the programme.

9.60 The decrease of $162,400 reflects the proposed abolishment of one General Service (Other level) post (Team Assistant) in the Office of the Under-Secretary-General for Economic and Social Affairs, resulting from efficiencies that the Department plans to bring about in 2018-2019.

C. Programme of work

9.61 The distribution of resources by subprogramme is reflected in table 9.11 below.

Table 9.11 **Resource requirements by subprogramme**

(1) *Regular budget*

	Resources (thousands of United States dollars)		*Posts*	
Subprogramme	*2016-2017*	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
1. Economic and Social Council support and coordination	14 838.5	14 460.7	44	45
2. Social policy and development	17 503.5	17 048.3	59	57
3. Sustainable development	20 038.1	18 827.8	58	58
4. Statistics	34 933.2	34 203.9	123	123
5. Population	13 352.4	13 111.0	44	43
6. Development policy and analysis	13 111.4	12 786.6	44	42
7. Public administration and development management	13 276.6	12 789.4	47	44
8. Sustainable forest management	3 995.2	4 481.7	12	12
9. Financing for development	8 842.6	8 275.5	25	25
Subtotal	**139 891.5**	**135 984.9**	**456**	**449**

(2) *Extrabudgetary*

	Resources (thousands of United States dollars)		*Posts*	
Subprogramme	*2016-2017*	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
1. Economic and Social Council support and coordination	1 419.3	908.0	–	–
2. Social policy and development	1 719.7	1 650.9	–	–
3. Sustainable development	17 234.1	16 786.5	1	–

Subprogramme	Resources (thousands of United States dollars) 2016-2017	2018-2019 (before recosting)	Posts 2016-2017	2018-2019
4. Statistics	8 128.0	9 779.4	1	1
5. Population	1 921.3	1 593.0	–	–
6. Development policy and analysis	505.0	1 280.0	–	–
7. Public administration and development management	5 302.4	4 842.0	1	–
8. Sustainable forest management	1 846.3	2 483.8	2	2
9. Financing for development	596.7	552.2	–	–
Subtotal	**38 672.8**	**39 875.8**	**5**	**3**
Total	**178 564.3**	**175 860.7**	**461**	**452**

Subprogramme 1
Economic and Social Council support and coordination

Resource requirements (before recosting): $14,460,700

9.62 Substantive responsibility for this subprogramme is vested within the Office of Economic and Social Council Support and Coordination. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1 of programme 7 of the biennial programme plan for the period 2018-2019.

Table 9.12 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To advance the roles of the General Assembly and the Economic and Social Council, in accordance with the Charter of the United Nations and relevant General Assembly resolutions, in the integrated and coordinated implementation of and follow-up to the outcomes of the United Nations conferences in the economic, social and related fields, including the internationally agreed development goals, such as the Sustainable Development Goals and the Addis Ababa Action Agenda

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures	2018-2019	2016-2017	2014-2015	2012-2013
(a) Strengthened role of the General Assembly and the Economic and Social Council in facilitating and monitoring progress towards the implementation of the internationally agreed development goals, including the Sustainable Development Goals, and in reinforcing the linkages between global policy discussion and national efforts to achieve those goals, including through the high-level political forum on sustainable development	(i) Increased percentage of Member States that respond to surveys expressing satisfaction with the support and servicing of the intergovernmental process, including the quality of the reports of the Secretary-General that incorporate the three dimensions of sustainable development and the incorporation of gender dimensions into the work of the Council	Target	8	7	6	
		Estimate		7	6	
		Actual			6	
	(ii) Increased percentage of responses to surveys of the quadrennial comprehensive policy review by Member States and representatives of the United Nations development system in the preparatory work of the operational activities segment and in the related activities of the segment itself	Target	60			
		Estimate				
		Actual				

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*			
			2018-2019	*2016-2017*	*2014-2015*	*2012-2013*
	(iii) Increased percentage of Member States and relevant United Nations agencies, funds and programmes that engage in the policy discussions of the Economic and Social Council on global development emergencies and crises	Target	10			
		Estimate				
		Actual				
	(iv) Increased percentage of national focal points involved in United Nations country-level work participating in the operational activities segment	Target	43	38	33	
		Estimate		38	33	
		Actual			33	
	(v) Increase in the number of stakeholders participating in the Development Cooperation Forum	Target	150	125	120	120
		Estimate		150	120	112
		Actual				112
(b) Enhanced role of the Economic and Social Council in guiding its subsidiary bodies and in promoting coordination and coherence in the activities of the United Nations system in support of all relevant aspects of the 2030 Agenda for Sustainable Development and the outcomes of the Addis Ababa Action Agenda on financing for development	(i) Increased percentage of references to the main theme of the Economic and Social Council in the official documents of its subsidiary bodies	Target	73	64	55	
		Estimate		64	55	
		Actual			55	
	(ii) Increased percentage of subsidiary bodies of the Economic and Social Council that adopt resolutions/decisions in response to the Council's policy coordination initiatives	Target	75	63	50	
		Estimate		63	50	
		Actual			50	
	(iii) Increased percentage of United Nations system organizations that have aligned the cycle of their strategic plans with the General Assembly quadrennial comprehensive policy review time frame	Target	64	56	48	
		Estimate		56	52	
		Actual			52	
	(iv) Increased percentage of adherence by the United Nations development system to the overall guidance provided by the quadrennial comprehensive policy review, particularly on the simplified process and improved evaluative reporting	Target	20	16	12	
		Estimate		16	12	
		Actual			12	
	(v) Increased substantive contributions to the deliberations of the Economic and Social Council by multi-stakeholders, including non-governmental organizations (NGOs) in consultative status with the Council	Target	67	65	60	60
		Estimate		65	60	50
		Actual			60	50

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures 2018-2019	2016-2017	2014-2015	2012-2013
	(vi) All subsidiary bodies of the Economic and Social Council take action in response to its policy coordination initiatives and documents, where appropriate	Target	12	10	8	8
		Estimate		10	8	6
		Actual			8	6
	(vii) Increase in the number of subsidiary bodies and United Nations funds and programmes and specialized agencies that provide recommendations and technical guidance on how the Economic and Social Council can integrate their perspectives into the larger picture of sustainable development	Target	4	3	-	
		Estimate		3		
		Actual				
	(viii) Increase in the number of United Nations system organizations preparing an action plan for the implementation of General Assembly and Economic and Social Council guidance on operational activities for development and developing strategic plans according to the General Assembly quadrennial comprehensive policy review	Target	20	16	12	3
		Estimate		16	12	2
		Actual			12	2
(c) Enhanced role of the Economic and Social Council in the area of post-conflict reconstruction and the promotion of peaceful and inclusive societies for sustainable development	(i) Increase in the number of recommendations and decisions of the Economic and Social Council on long-term development situations of post-conflict countries	Target	4	3	2	2
		Estimate		3	2	1
		Actual			2	1
	(ii) Increased number of meetings in which the Economic and Social Council mainstreams peacebuilding issues	Target	4	3	2	3
		Estimate		3	2	2
		Actual			2	2

External factors

9.63 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) policymakers, both national and international, will be involved in the consideration of economic, social and environmental issues in the General Assembly and the Economic and Social Council; (b) the international community will be responsive to the recommendations and decisions of the Assembly and the Council; (c) United Nations agencies will be committed to participating in the Assembly/Council process and to implementing recommendations and decisions of those bodies; and (d) non-governmental organizations will maintain interest in applying for consultative status with the Council and engaging with the Council and its subsidiary bodies.

Outputs

9.64 During the biennium 2018-2019, the following outputs will be delivered:

Table 9.13 **Categories of outputs and final outputs**

Outputs	*Quantity*
Servicing of intergovernmental and expert bodies (regular budget)	
General Assembly	
Substantive servicing of meetings	
1. Plenary meeting and informal consultations of the General Assembly and its Second Committee	63
2. United Nations Pledging Conference for Development Activities	2
3. Meetings on development	
4. Support to the organization and preparation of informal hearings with non-governmental organizations in consultative status with the Economic and Social Council	4
Parliamentary documentation	
Note by the Secretary-General transmitting the report of the:	
5. Director-General of the United Nations Educational, Scientific and Cultural Organization (UNESCO) entitled "Literacy for life: shaping future agendas"	1
6. Director-General of UNESCO on the return or restitution of cultural property to the countries of origin	1
7. Director-General of the World Health Organization (WHO) on the implementation of the General Assembly resolution on consolidating gains and accelerating efforts to control and eliminate malaria in developing countries, particularly in Africa	2
8. Director-General of the United Nations Industrial Development Organization (UNIDO) on industrial development cooperation	1
9. Director-General of WHO on improving global road safety	1
10. Director-General of WHO on foreign policy and health	2
11. Main decisions and policy recommendations of the Committee on World Food Security	2
Report of the Secretary-General on:	
12. Promotion of a culture of peace, intercultural and interreligious dialogue, understanding and cooperation for peace	
13. Quadrennial comprehensive policy review	2
14. Globalization and interdependence	1
15. Human resources development	1
Economic and Social Council	
Substantive servicing of meetings	
16. Informal consultations of the 2018 and 2019 organizational sessions	8
17. High-level segment	16
18. Economic and Social Council coordination and management meetings, including panel discussions	36
19. Economic and Social Council special meetings on emerging/emergency issues	2
20. High-level policy dialogue with financial and trade institutions	2
21. Support to operational activities for development segment	12
22. Thematic discussions	2
23. Council meetings devoted to the Ad Hoc Advisory Group on Haiti	2
24. Joint meetings of the Council with the Peacebuilding Commission	2
25. Preparatory meetings and consultations for implementing the 2030 Agenda for Sustainable Development	12
26. Economic and Social Council youth forum	8
27. Economic and Social Council partnerships forum	4
28. Integration segment	12

Output	Quantity
29. Development Cooperation Forum	4
30. Special meetings of the President of the Economic and Social Council	2
31. Support to negotiations of the Economic and Social Council resolution on the progress in the implementation of the quadrennial comprehensive policy review	2
Parliamentary documentation	
Reports on	
32. Quadrennial comprehensive policy review	2
33. Trends and progress in international development cooperation (Development Cooperation Forum)	1
34. Theme of the high-level segment of the Council	2
35. Theme of the thematic discussion	2
36. Ad Hoc Advisory Group on Haiti	2
37. Implementation of integrated, coherent and coordinated support to South Sudan by the United Nations system	2
38. Committee on Non-Governmental Organizations that include outcomes and recommendations to the Council for action on applications and quadrennial reports from non-governmental organizations, following its regular and resumed sessions	4
39. Note by the Secretary-General transmitting the report of the Director-General of WHO on the United Nations Inter-agency Task Force on the Prevention and Control of Non-communicable Diseases	1
40. Written statements submitted by non-governmental organizations in consultative status with the Council	60
Other services provided	
41. Substantive servicing of the Ad Hoc Advisory Group on Haiti	10
42. Panel discussions and keynote addresses of the General Assembly and the Second Committee	16
43. Support for Member States in the preparation of reviews in the context of the high-level political forum under the auspices of the Economic and Social Council	14
44. Panel discussions, interactive debates and keynote addresses of the General Assembly and its Second Committee	18
45. Panel discussions and interactive debates on United Nations operational activities for development in the context of the Second Committee and the Economic and Social Council to facilitate Member States' deliberations on the quadrennial comprehensive policy review and follow-up	4
Ad hoc expert groups	
46. Preparatory meetings for the high-level segment of the Economic and Social Council	3
47. Financing of operational activities for development of the United Nations system	1
48. Round tables and panel discussions on United Nations operational activities for development for the operational activities segment	8
49. Thematic issues of the quadrennial comprehensive policy review	2
50. Development Cooperation Forum-related side events in the context of other intergovernmental processes	3
51. Expert group meetings and workshops on substantive issues, including South-South cooperation, addressed by the Development Cooperation Forum	6
Multi-stakeholder meetings	
52. To solicit views from important partners and national Governments on the best strategy for the implementation of the quadrennial comprehensive policy review and to formally launch the inter-agency preparatory efforts for the review cycle	2
53. On field-level evaluation of system-wide quadrennial comprehensive policy review implementation efforts	3

Outputs	Quantity
54. Thematic issues pertaining to the high-level segment of the Economic and Social Council	2
55. Meetings of the advisory group of the Under-Secretary-General to guide the Department's support for the Development Cooperation Forum	3
56. Meetings of Department of Economic and Social Affairs civil society organization focal points	6
57. Meetings of the Multi-Stakeholder Advisory Group of the President of the Economic and Social Council	2
58. Informal meetings in preparation for the Economic and Social Council Partnerships Forum	2
Committee on Non-Governmental Organizations	
Substantive servicing of meetings	
59. Meetings and informal consultations of the Committee at its regular and resumed sessions	60
60. Meetings of the informal working group on methods of work of the Committee	8
61. Informal meetings of the Committee prior to its regular and resumed sessions	4
Parliamentary documentation	
62. Reports of the Committee on its regular and resumed sessions	4
63. Notes by the Secretary-General for consideration by the Committee, submitting new applications by non-governmental organizations for consultative status with the Economic and Social Council	120
64. Notes by the Secretary-General for consideration by the Committee, submitting quadrennial reports of non-governmental organizations in consultative status with the Council	70
65. Notes by the Secretary-General on: (a) deferred applications of the Committee; (b) requests by non-governmental organizations for reclassification and change of name; (c) suspensions, withdrawals and reinstatements of consultative status; and (d) communications received from Member States on the status of the implementation of Council resolution 2008/4	10
Other substantive activities (regular and extrabudgetary)	
Special events	
66. Joint meeting of the Economic and Social Council and the chairs of the functional commissions	2
67. Consultations with civil society and non-governmental organizations on annual themes of the Economic and Social Council	1
68. Keynote addresses to the Economic and Social Council by leading scholars and experts in various development fields	2
69. High-level multi-stakeholder symposiums and events on selected development cooperation issues in preparation for the Development Cooperation Forum	3
70. Side events during the Development Cooperation Forum	3
71. Non-governmental organizations forums on the Council theme of the high-level segment	2
Technical material	
72. Updating and maintenance of the Internet home pages of the Economic and Social Council and the Office for Economic and Social Council Support and Coordination	1
73. International development cooperation report	1
74. Development and production of Development Cooperation Forum newsletters and other outreach materials	6
75. Analytical studies on selected issues in development cooperation, including South-South cooperation and an independent assessment of trends and progress in development cooperation	1
76. Development and updating of database on reviews conducted in the context of the annual reviews of the high-level political forum under the auspices of the Council	4
77. E-discussion on the annual theme of the high-level segment of the Council	2
78. Webcast of the high-level segment of the Council	20
79. Webcast of the Economic and Social Council Partnerships Forum	4
80. Webcast of the Economic and Social Council Youth Forum	8

Outputs	*Quantity*
81. Webcast of the Economic and Social Council special meeting on emerging/emergency issues	2
82. Development and updating of the interactive database of civil society organizations for outreach and interactive discussions with civil society during and in preparation for intergovernmental meetings, including the Economic and Social Council and its subsidiary bodies	1
83. Maintenance of the integrated civil society organization database	1
84. Maintenance and development of the paperless committee system to manage the official documentation of the Committee on Non-Governmental Organizations	1
85. Maintenance and development of the Civil Society Network website to manage messaging and event registration for non-governmental organizations	1
86. In-depth studies to evaluate the implementation of the recommendations of the 2016 quadrennial comprehensive policy review of United Nations operational activities for development as input for the 2020 review	6
87. Development and analysis of surveys to monitor the implementation of the quadrennial comprehensive policy review	8
88. Updating and maintenance of indicator framework to monitor the implementation of the quadrennial comprehensive policy review	1
International cooperation and inter-agency coordination and liaison (regular budget and extrabudgetary)	
Substantive servicing of inter-agency meetings	
89. Participation in the substantive servicing of meetings of coordination mechanisms (United Nations System Chief Executives Board for Coordination (CEB)/High-level Committee on Programmes/High-level Committee on Management, United Nations Development Group, United Nations Environment Management Group)	10
90. Consultative inter-agency meetings	20
91. Inter-agency consultations on the preparations for the quadrennial comprehensive policy review	2
92. Inter-agency meeting to discuss framework and tools to monitor the system-wide implementation of the quadrennial comprehensive policy review	1
93. Meetings between the members of the Economic and Social Council and the Executive Boards of the International Monetary Fund (IMF) and the World Bank	2

9.65 The distribution of resources for subprogramme 1 is reflected in table 9.14 below.

Table 9.14 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	12 815.8	13 298.0	44	45
Non-post	2 022.7	1 162.7	–	–
Subtotal	**14 838.5**	**14 460.7**	**44**	**45**
Extrabudgetary	1 419.3	908.0	–	–
Total	**16 257.8**	**15 368.7**	**44**	**45**

9.66 The amount of $14,460,700, reflecting a net decrease of $377,800 compared with the appropriation for 2016-2017, would provide for the financing of 45 posts (1 D-2, 4 D-1, 6 P-5, 10 P-4, 6 P-3, 3 P-2, 1 GS (PL) and 14 GS (OL)) ($13,298,000) and for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, supplies and materials,

furniture and equipment, and grants and contributions ($1,162,700) to support the implementation of mandates under the programme.

9.67 The net decrease of $377,800 reflects:

(a) Removal of non-recurrent requirements relating to the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development pursuant to General Assembly resolution 71/272; (b) the proposed abolishment of one General Service (Other level) post (Administrative Assistant) in the Office of the Director, resulting from efficiencies that the Department plans to bring about in 2018-2019; (c) offset in part by the proposed conversion of general temporary assistance resources to established posts (1 P-4 and 1 P-3) to implement the quadrennial comprehensive policy review of operational activities for development of the United Nations system (General Assembly resolution 67/226). In view of the long-term need to support the review of the operational activities of the United Nations system and pursuant to Assembly resolution 71/243, the continuing request to assist the development and implementation of actions (reports, assessments, analyses, monitoring frameworks) related to existing and new quadrennial comprehensive policy review mandates directed to the Secretary-General has been made.

9.68 During the biennium 2018-2019, projected extrabudgetary resources of $908,000 would provide for multi-stakeholder participation in expert group meetings supporting the high-level segment preparatory process; the utilization of external expertise to improve the analytical work for the quadrennial comprehensive policy review of United Nations operational activities for development; support to the global preparations for the Development Cooperation Forum, including the financing of substantive studies, global/regional preparatory meetings and expert group meetings; and the implementation of the 2016 General Assembly resolution on the quadrennial comprehensive policy review of operational activities for development of the United Nations system (resolution 71/243).

Subprogramme 2
Social policy and development

Resource requirements (before recosting): $17,048,300

9.69 Substantive responsibility for this subprogramme is vested within the Division for Social Policy and Development. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 7 of the biennial programme plan for the period 2018-2019.

Table 9.15 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen international cooperation in the area of social development and promote greater social inclusion and well-being for all

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Enhanced common understanding, resolutions and actions at the intergovernmental level on effective policy frameworks for achieving social inclusion and well-being for all	(i) Increased percentage of recommendations, as presented in reports of the Secretary-General, used in the formulation of resolutions, decisions and agreed conclusions	Target	86	86	85	94
		Estimate		86	85	80
		Actual			85	84

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures			
			2018-2019	2016-2017	2014-2015	2012-2013
	(ii) Increased percentage of gender-sensitive recommendations used in the formulation of resolutions, decisions and agreed conclusions	Target	70			
		Estimate				
		Actual				
(b) Increased knowledge of and acquired skills for implementing social policies at the national and community levels with a view to strengthening the capacity of Member States in this regard	(i) Increase in the number of national personnel trained to implement social policies at the national and community levels and the number of persons declaring intent to use the knowledge and skills acquired in their work	Target	600	420	312	350
		Estimate		600	410	310
		Actual			551	389
	(ii) Percentage of trained personnel responding to follow-up questionnaires indicating use of the knowledge and/or skills received to formulate or implement national policies and programmes	Target	75			
		Estimate				
		Actual				
(c) Increased awareness by Governments, civil society, the United Nations system and the private sector of social development analysis	(i) Increased number of parallel events, hosted by Governments, civil society and other entities of the United Nations system during the intergovernmental processes serviced by the Division for Social Policy and Development	Target	50			
		Estimate				
		Actual				
	(ii) Increased number of events hosted by the Division, in partnership with other stakeholders, on issues relating to social development	Target	15			
		Estimate				
		Actual				
	(iii) Increase in the number of visits to and downloads from the website of the Division for Social Policy and Development to obtain United Nations research and analysis information	Target	10	14	4.9	3
		Estimate		14	11	4.5
		Actual			10.7	9.6
	(iv) Increase in the number of citations of the two flagship reports of the Division in major international newspapers and academic journals, as well as in publications of other entities of the United Nations system	Target	400	120	50	–
		Estimate	120	350	110	42
		Actual			562	–

External factors

9.70 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that Governments and other stakeholders will collaborate with the subprogramme in undertaking the proposed programme activities.

Outputs

9.71 During the biennium 2018-2019, the following outputs will be delivered:

Table 9.16 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
General Assembly	
Substantive servicing of meetings	
1. Second Committee formal meetings	4
2. Second Committee informal meetings	4
3. Third Committee formal meetings	8
4. Third Committee informal meetings	4
5. Open-ended Working Group on Ageing formal meetings	12
6. Intersessional meetings of the bureau of the Working Group on Ageing	8
Parliamentary documentation	
7. Implementation of the outcomes of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly	2
8. Implementation of the Second United Nations Decade for the Eradication of Poverty	2
9. Role of the United Nations in promoting a new global human order	1
10. Cooperatives in social development	1
11. Policies and programmes concerning youth	1
12. Follow-up to the Second World Assembly on Ageing	1
13. Implementation of the objectives of the International Year of the Family and its follow-up processes	2
14. Note by the Secretariat on the global report on disability and development	1
15. Realization of the internationally agreed development goals for persons with disabilities and progress made in the implementation of the outcome document of the High-level Meeting of the General Assembly on Disability and Development	1
16. Status of the Convention on the Rights of Persons with Disabilities and the Optional Protocol thereto (2018 and 2019)	2
17. Note by the Secretariat on the *Report on the World Social Situation*	1
18. Promoting social integration through social inclusion	1
Economic and Social Council	
Substantive servicing of meetings	
19. Issues pertaining to the high-level segment and on all matters pertaining to the Commission for Social Development	12
20. High-level political forum	1
Commission for Social Development	
Substantive servicing of meetings	
21. Intersessional meetings of the bureau of the Commission for Social Development	8
22. Commission for Social Development formal meetings	32
Parliamentary documentation	
23. Priority theme of the Commission for Social Development for 2018 and 2019	2
24. Note by the Secretariat on emerging issues	2
25. Social dimensions of the New Partnership for Africa's Development	2
26. Third review and appraisal of the Madrid International Plan of Action on Ageing, 2002 (2018)	1
27. Further implementation of the Madrid International Plan of Action on Ageing, 2002 (2019)	1
28. Implementation of the objectives of the International Year of the Family and its follow-up processes	1

Outputs	Quantity
29. Policies and programmes concerning youth	1
30. Mainstreaming disability in the 2030 Agenda for Sustainable Development (2019)	1
Permanent Forum on Indigenous Issues	
Substantive servicing of meetings	
31. Pre-sessional meetings of the members of the Permanent Forum on Indigenous Issues	8
32. Meetings of the Permanent Forum on Indigenous Issues	40
Parliamentary documentation	
33. Reports on issues relating to recommendations made following the sessions of the Forum	20
Conference of States Parties to the Convention on the Rights of Persons with Disabilities	
Substantive servicing of meetings	
34. Bureau of the intersessional working groups	20
35. Conference of States Parties formal meetings	12
Parliamentary documentation	
36. Tenth session of the Conference of States Parties to the Convention on the Rights of Persons with Disabilities	1
37. Eleventh session of the Conference of States Parties to the Convention on the Rights of Persons with Disabilities	1
38. Note by the secretariat for round table one	2
39. Note by the secretariat for round table two	2
40. Note by the secretariat for round table three	2
Other services	
Ad hoc expert groups	
41. Priority themes pertaining to the sessions of the Commission for Social Development	2
42. Issues addressed in the *Report on the World Social Situation*	1
43. Inter-agency meeting on poverty eradication in the context of the social dimensions of the 2030 Agenda for Sustainable Development	1
44. Follow-up to International Year of Cooperatives' role of cooperatives in the context of the social dimensions of the 2030 Agenda for Sustainable Development	1
45. Implementation of the Madrid International Plan of Action on Ageing, 2002 in the context of the social dimensions of the 2030 Agenda for Sustainable Development	1
46. Family policies in the context of the social dimensions of the 2030 Agenda for Sustainable Development	1
47. Policies and programmes concerning youth	1
48. Priority themes pertaining to the sessions of the Permanent Forum on Indigenous Issues	2
49. Advancement of the status of persons with disabilities in the context of sustainable development and its related international frameworks	1
50. Interactive dialogues in relation to the sessions of the Commission for Social Development	6
Other substantive activities (regular budget and extrabudgetary)	
Recurrent publications	
51. *Report on the World Social Situation* (2019)	1
52. *State of the World's Indigenous Peoples* (2019)	1
53. *World Youth Report* (2019)	1
Non-recurrent publications	
54. *Global Status Report on Disability and Development*	1

Outputs	*Quantity*
Electronic, audio and video issuances, including films, videotapes, radio broadcasts, tapes of news, and documentary and feature programmes	
55. Ageing, cooperatives, disability and youth	4
Press conferences, press releases	
56. Briefings on social development issues, including launches of the *Report on the World Social Situation*, *State of the World Indigenous Peoples*, *World Youth Report and Global Report on Disability*	11
Special events	
57. Organization of special lectures and multi-stakeholder panels; briefings and/or side events for Member States and other stakeholders on issues related to social development, implementation of the social issues of the 2030 Agenda for Sustainable Development, and the social dimension of sustainable development	14
58. Contribution to global and regional technical meetings, organized by partner institutions on issues related to social development, implementation of the social issues of the 2030 Agenda for Sustainable Development, and the social dimension of sustainable development	10
59. Provision of substantive and administrative support for the observance of international days: International Day of Cooperatives, International Day for the Eradication of Poverty, International Day of Families, International Human Solidarity Day, International Day of Older Persons, International Day of Persons with Disabilities, International Day of the World's Indigenous Peoples, International Youth Day, World Autism Awareness Day, World Down Syndrome Day, World Elder Abuse Awareness Day, World Day of Social Justice, and World Youth Skills Day	13
60. Organization of cultural events for the annual session of the Permanent Forum on Indigenous Issues	2
61. Communication activities to promote and raise awareness and share knowledge relating to issues of the social groups	4
Technical material	
Background studies on specialized issues for inclusion in:	
62. *Report on the World Social Situation*	10
63. *State of the World's Indigenous Peoples*	5
64. *World Youth Report*	5
65. Technical papers on ageing, disability, family, indigenous issues and youth	5
66. Updates of online database on voluntary sharing of national experiences on effective partnerships for social development	1
67. Updates of online database on the status of the implementation of the recommendations of the Permanent Forum on Indigenous Issues	1
68. Accessible-format versions of documentation and publications on persons with disabilities	1
69. Civil society reports on participation in the intergovernmental meetings serviced by the subprogramme	2
70. Social policy briefs	2
International cooperation and inter-agency coordination and liaison (regular budget and extrabudgetary)	
Substantive servicing of inter-agency meetings	
71. United Nations Inter-Agency Network on Youth Development	1
72. Implementation of the United Nations System-Wide Action Plan on Youth	1
73. Inter-Agency Support Group on the Convention on the Rights of Persons with Disabilities	1
74. United Nations Secretariat-wide Interdepartmental Task Force on Accessibility	1
75. Inter-Agency Support Group on Indigenous Peoples' Issues	2

Outputs	*Quantity*
76. Implementation of the System-wide Action Plan on the Rights of Indigenous Peoples (Follow-up to the World Conference on Indigenous Peoples)	1
77. Social Protection Inter-Agency Cooperation Board	1
78. Inter-Agency Task Force on Social and Solidarity Economy	1
79. Committee for the Promotion and Advancement of Cooperatives	1
Technical cooperation (extrabudgetary)	
Advisory services	
80. Assistance, upon request from Member States, to carry out assessment, analysis and evaluation of their socioeconomic situations, development goals, evidence-based policies and institutional arrangements	6
Training, seminars and workshops on:	
81. Promotion of networking, advocacy and capacity-building for social policy research, policy planning, implementation and evaluation of social development programmes and policies in the context of sustainable development and its related international frameworks	6
Field projects on:	
82. Operationalizing institutional capacities in social policy formulation, programme and project development and programme management at the country level	4

9.72 The distribution of resources for subprogramme 2 is reflected in table 9.17 below.

Table 9.17 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	16 445.9	15 990.7	59	57
Non-post	1 057.6	1 057.6	–	–
Subtotal	**17 503.5**	**17 048.3**	**59**	**57**
Extrabudgetary	1 719.7	1 650.9	–	–
Total	**19 223.2**	**18 699.2**	**59**	**57**

9.73 The amount of $17,048,300, reflecting a decrease of $455,200 compared with the appropriation for 2016-2017, would provide for the financing of 57 posts (1 D-2, 3 D-1, 5 P-5, 14 P-4, 7 P-3, 8 P-2, 1 GS (PL) and 18 GS (OL)) ($15,990,700) and for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, supplies and materials, furniture and equipment, and grants and contributions ($1,057,600) to support the implementation of mandates under the programme.

9.74 The decrease of $455,200 reflects the proposed abolishment of one General Service (Other level) post (Team/Staff Assistant) in the secretariat for the Convention on the Rights of Persons with Disabilities; and one P-3 post (Social Affairs Officer) in the secretariat of the Permanent Forum on Indigenous Issues, resulting from efficiencies that the Department plans to bring about in 2018-2019.

9.75 During the biennium 2018-2019, projected extrabudgetary resources amounting to $1,650,900 would support the implementation of activities under the programme. The decrease in projected extrabudgetary resources reflects the completion of some projects in the biennium 2016-2017.

Subprogramme 3
Sustainable development

Resource requirements (before recosting): $18,827,800

9.76 Substantive responsibility for the subprogramme is vested within the Division for Sustainable Development. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 7 of the biennial programme plan for the period 2018-2019.

Table 9.18 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To accelerate the implementation of the Sustainable Development Goals, targets and commitments, in accordance with the internationally agreed development goals, including those contained in the 2030 Agenda for Sustainable Development, and the commitments in the Addis Ababa Action Agenda

			Performance measures			
Expected accomplishments of the Secretariat	*Indicators of achievement*		*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Effective review of an agreement by Member States on actions to advance the implementation of agreed outcomes of major United Nations conferences on sustainable development, particularly the 2030 Agenda for Sustainable Development, the Addis Ababa Action Agenda and the United Nations Conference on Sustainable Development	(i) Increased number of policy recommendations in the Secretary-General's reports, publications and studies that are included in high-level political forum declarations and resolutions of the General Assembly and the Economic and Social Council	Target	20			
		Estimate				
		Actual				
	(ii) Increased percentage of Member States responding to surveys acknowledging a high level of satisfaction with the support and servicing of intergovernmental processes, including activities relating to follow-up and reviews, consensus-building, partnerships and voluntary commitments, policy analysis and the participation of major groups and other relevant stakeholders	Target	89	88	87	86
		Estimate		87	87	86
		Actual			87	86
(b) Enhanced implementation of sustainable development strategies by developing countries, including small island developing States, to formulate and implement strategies, policies, frameworks and programmes in support of sustainable development, with a special focus on gender equality and the empowerment of women and new partnerships	(i) Increased percentage of Member States assisted by the Division for Sustainable Development that have launched policy initiatives, partnerships and plans of action for achieving sustainable development goals	Target	96	96	95	94
		Estimate		96	95	94
		Actual			95	94
	(ii) Increased percentage of national civil servants, disaggregated by sex, responding to surveys expressing the usefulness of the analytical tools provided in the capacity-building training to effectively support the implementation of their programmes and plans of action for sustainable development	Target	60%			
		Estimate				
		Actual				

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures 2018-2019	2016-2017	2014-2015	2012-2013
(c) Enhanced capacity of developing countries, including small island developing States and countries with economies in transition, to formulate and implement strategies, policies, frameworks and programmes in support of sustainable development, with a special focus on gender equality and empowerment of women	(i) Increased number of references to the Global Sustainable Development Report in government-issued statements, scientific journals and media reports	Target	40			
		Estimate				
		Actual				
	(ii) Increased percentage of participants from Member States providing positive feedback on the support provided by the Secretariat	Target	75	73		
		Estimate		73		
		Actual				
(d) Increased accessibility of information, understanding and knowledge of policy options, practical measures and concrete actions needed for the adoption and implementation of sustainable development at the local, national, regional and international levels.	(i) Increase in the number of inputs by Member States into databases on partnerships, voluntary commitments, best practices and lessons learned	Target	55	50	44	42
		Estimate		50	44	43
		Actual			49	42
	(ii) Increase in the number of visits to and downloads from the website of the Sustainable Development Knowledge Platform and its related social media forums to obtain information, documentation and publications (millions of visits)	Target	6.0	5.5	4.6	4.6
		Estimate		6	5	4.6
		Actual			4.3	4.6

External factors

9.77 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that Governments and international institutions will give priority to the implementation of "The future we want", Agenda 21, the Johannesburg Plan of Implementation and other commitments made during the World Summit on Sustainable Development, the Barbados Programme of Action and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States as well as the outcomes of the third International Conference on Small Island Developing States, and to acting upon decisions taken at the United Nations Conference on Sustainable Development and at the summit for the adoption of the post-2015 development agenda.

Outputs

9.78 During the biennium 2018-2019, the following outputs will be delivered:

Table 9.19 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies (regular budget)	
General Assembly	
Substantive servicing of meetings	
1. Second Committee formal meetings	60
2. Second Committee informal meetings	20
3. High-level political forum on sustainable development (under the auspices of the General Assembly)	12
Parliamentary documentation	
4. High-level political forum under the auspices of the General Assembly and political declaration	1

Outputs	*Quantity*
5. Follow-up on progress towards sustainable development: a review of the implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21, the Johannesburg Plan of Implementation, the outcomes of the United Nations Conference on Sustainable Development and the 2030 Agenda for Sustainable Development	2
6. Implementation of the United Nations environmental conventions	2
7. Follow-up on the Samoa Pathway and the Mauritius Strategy for Implementation	2
8. Promotion of new and renewable sources of energy	3
9. United Nations Decade of Sustainable Energy for All	2
10. Harmony with Nature	2
11. Entrepreneurship for development	2
12. Cooperative measures to assess and increase awareness of environmental effects related to waste originating from chemical munitions dumped at sea	1
13. United Nations system mainstreaming of sustainable development	2
Economic and Social Council	
Substantive servicing of meetings	
14. Substantive backstopping to the Economic and Social Council on issues pertaining to sustainable development, including informal consultations	8
Parliamentary documentation	
15. Promotion of ecotourism for poverty eradication and environment protection	1
High-level political forum on sustainable development	
Substantive servicing of meetings	
16. Substantive backstopping to the high-level political forum on sustainable development on issues pertaining to sustainable development (under the auspices of the Economic and Social Council), including preparatory events, informal consultations and side events	90
Parliamentary documentation	
17. High-level political forum on sustainable development under the auspices of the Economic and Social Council	2
18. Major group and other stakeholders papers for the high-level political forum	10
19. Background paper for the high-level political forum on sustainable development	5
20. Regional forums held in preparation for the high-level political forum meeting	10
21. Sustainable development in action: voluntary commitments and multi-stakeholder partnerships for sustainable development	2
22. Reports on thematic issues	2
23. Global sustainable development report: summary for policymakers	2
Multi-stakeholder Forum on Science, Technology and Innovation	
Substantive servicing of meetings	
24. Meetings of the Multi-stakeholder Forum on Science, Technology and Innovation	2
Parliamentary documentation	
25. Summary report of the Multi-stakeholder Forum on Science, Technology and Innovation	2
Independent Group of Scientists for the Global Sustainable Development Report	
Substantive servicing of meetings	
26. Administrative and substantive support covering all aspects of its work programme	3
Other services	
Ad hoc expert groups on themes of the high-level political forum, including on:	
27. Emerging technologies	2
28. Sustainable consumption and production	1

Outputs	*Quantity*
29. Sustainable transport	2
30. Small island developing States and climate change	1
31. Climate change and oceans	1
32. Partnerships	1
33. Review of small island developing State partnerships	1
34. Sustainable energy management	2
35. Sustainable water management	2
36. Review of progress on the implementation of the Samoa Pathway	2
37. Application of the vulnerability resilience profiles for small island developing States	1
Other substantive activities (regular budget)	
Recurrent publications	
38. *Global Sustainable Development Report*	1
39. *Natural Resources Forum* (Quarterly)	8
40. Summary reports on progress gaps and challenges in the implementation of the General Assembly resolution on the United Nations Decade of Sustainable Energy for All (2014-2024)	2
Booklets	
41. Brochure on the *Global Sustainable Development Report*	1
Special events	
42. National preparatory meetings on national voluntary presentations at the high-level political forum	8
43. Regional forums on sustainable development held in preparation for the high-level political forum	10
44. Forum panels and round tables	16
45. Side events at United Nations Headquarters and other conferences and meetings	6
46. Panels of the Second Committee of the General Assembly	2
47. High-level meeting of the General Assembly related to sustainable development	4
48. Internet Governance Forum	2
Technical material	
49. Progress report on multi-stakeholder partnerships for small island developing States	2
50. Case studies of country vulnerability-resilience profiles	1
51. Success stories on small island developing State partnerships	1
52. Brochure on the high-level political forum	1
53. Publications on the 2030 Agenda for Sustainable Development	2
54. Oceans and seas and sustainable development	1
55. Climate change and sustainable development	1
56. Sustainable urban transport and cities	1
57. National energy assessments	3
Maintenance and update of databases and webpages on:	
58. *Global Sustainable Development Report*, including production of online training modules based on the *Global Sustainable Development Report*	2
59. Voluntary initiatives (voluntary commitments, partnerships, green economy initiatives)	2
60. National voluntary sharing of experiences	2
61. Major groups	2
62. Harmony with Nature	2
63. Small island developing States, including partnerships for small island developing States	2
64. UN-Energy website	2

Outputs	*Quantity*
65. Further development, maintenance, updating and continuous enhancement of the Sustainable Development Knowledge Platform website of the Division for Sustainable Development and the high-level political forum	2
International cooperation and inter-agency coordination and liaison (regular budget)	
Organization of CEB and/or inter-agency meetings and activities	
66. UN-Water meetings	4
67. UN-Energy meeting	6
68. UN-Oceans-related issues	2
69. Inter-agency consultative group on small island developing States	8
70. Executive Committee on Economic and Social Affairs Plus meetings	8
71. United Nations task teams on sustainable development	6
Technical cooperation (regular budget and extrabudgetary)	
Advisory services	
72. Advisory services, at the request of Governments, on capacity-building for sustainable development, including for the implementation of the 2030 Agenda for Sustainable Development	1
Training, seminars and/or workshops	
73. Training seminars and/or workshops for and with national policymakers in developing countries, small island developing States and countries with economies in transition, with a view to strengthening national capabilities in all areas of sustainable development	1
Field projects	
74. Provision of technical services to Member States in the context of country, regional and interregional technical cooperation projects in the area of sustainable development, supported from all sources of funding	1

9.79 The distribution of resources for subprogramme 3 is reflected in table 9.20 below.

Table 9.20 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	17 182.7	17 182.7	58	58
Non-post	2 855.4	1 645.1	–	–
Subtotal	**20 038.1**	**18 827.8**	**58**	**58**
Extrabudgetary	17 234.1	16 786.5	1	–
Total	**37 272.2**	**35 614.3**	**59**	**58**

9.80 The amount of $18,827,800, reflecting a net decrease of $1,210,300 compared with the appropriation for 2016-2017, would provide for the financing of 58 posts (1 D-2, 5 D-1, 12 P-5, 10 P-4, 5 P-3, 4 P-2, 2 GS (PL) and 19 GS (OL)) ($17,182,700) and for non-post requirements, including other staff costs, consultants, experts, travel of representatives, travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment ($1,645,100) to support the implementation of mandates under the programme.

9.81 The net decrease of $1,210,300 reflects:

(a) Removal of non-recurrent requirements relating to the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International

Conference on Financing for Development pursuant to General Assembly resolution 71/272; offset in part by

(b) Provision of additional non-post resources to cover new mandates pursuant to General Assembly resolution 71/272 in support of the implementation of resolutions and decisions adopted by the Economic and Social Council during 2016 (A/71/401 and Add.1), including those arising from the ministerial declaration contained in document E/HLS/2016/1 (A/71/401).

9.82 During the biennium 2018-2019, projected extrabudgetary resources of $16,786,500 would support: the participation of representatives of developing countries and countries with economies in transition in a range of meetings related to sustainable development and in the intergovernmental meetings; the Special Adviser of the High-level Panel on Water; the strengthening of the means of implementation of Agenda 2030, in particular through the high-level political forum on sustainable development; and delegates of major groups of stakeholders in actively participating in the voluntary national review process of the achievement of the Sustainable Development Goals. Extrabudgetary resources under this subprogramme would also support technical cooperation projects.

Subprogramme 4
Statistics

Resource requirements (before recosting): $34,203,900

9.83 Substantive responsibility for this subprogramme is vested within the Statistics Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4 of programme 7 of the biennial programme plan for the period 2018-2019.

Table 9.21 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To advance the global statistical and geospatial information system in order to produce high-quality, easily accessible comparable national statistics and geospatial information systems for policymakers and other users at the national and international levels

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Strengthened global statistical and geospatial information systems, with more active participation by Member States and increased collaboration among international organizations	(i) Increased number of participants from Member States and international organizations attending the sessions of the Statistical Commission and the United Nations Committee of Experts on Global Geospatial Information Management, high-level forums, workshops, expert group meetings and seminars	Target	570	565	560	575
		Estimate		565	560	550
		Actual			716	592
	(ii) Increased number of joint events carried out with international organizations on Sustainable Development Goal indicators	Target	14	13	12	10
		Estimate		13	12	11
		Actual			13	11

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures 2018-2019	2016-2017	2014-2015	2012-2013
(b) Better and broader use by Member States, international organizations, research institutes, the private sector and the general public of statistical data and technical guidelines produced by the subprogramme, including by coordinating with national statistical entities of Member States	(i) Increased number of requests for statistical data satisfied by the subprogramme (percentage)	Target	3	5	4	2
		Estimate		5	4	3
		Actual			83	19.6
	(ii) Increased number of visits, page views and unique users of the subprogramme's website (percentage)	Target	3	2		
		Estimate		2		
		Actual				
	(iii) Increased number of followers of the subprogramme's Twitter account (percentage)	Target	3	2		
		Estimate		2		
		Actual				
(c) Strengthened capacity of developing countries, in particular the least developed countries, as well as countries with economies in transition, to routinely collect, compile, store, analyse and disseminate official statistics and indicators in the economic, social, demographic and environmental fields, in order to produce high-quality data, including data disaggregated by sex, for policymakers and the public in general	(i) Increased number of national statistical staff who have been effectively utilizing knowledge and skills acquired at training and capacity development activities delivered by the subprogramme (percentage)	Target	76	75	74	73
		Estimate		75	74	73
		Actual			79.1	78.2
	(ii) Increase in the number of countries that have received guidelines and capacity development support for developing and implementing sustainable national statistical systems	Target	95	90	85	
		Estimate		90	85	
		Actual			115	

External factors

9.84 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that the national statistical offices and the national geospatial information agencies will have the necessary national resources and capacity.

Outputs

9.85 During the biennium 2018-2019, the following outputs will be delivered:

Table 9.22 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies (regular budget)	
General Assembly	
Substantive servicing of meetings	
1. Fifth Committee formal meetings: scale of assessments	20
Parliamentary documentation	
2. Fifth Committee: supplementary information for the report of the Committee on Contributions	2

Outputs	*Quantity*
Statistical Commission	
Substantive servicing of meetings	
3. Forty-ninth session	7
4. Fiftieth session	7
Parliamentary documentation	
5. Reports of the Secretary-General to the forty-ninth session of the Statistical Commission	16
6. Reports of the Secretary-General to the fiftieth session of the Statistical Commission	16
Committee on Contributions	
Substantive servicing of meetings	
7. Seventy-eighth session	35
8. Seventy-ninth session	35
Parliamentary documentation	
Note by the United Nations Statistics Division:	
9. Review of the methodology for the preparation of the scale of assessments	1
10. Systematic criteria for identifying market exchange rates causing excessive fluctuation and distortion in income	1
11. Low per capita income adjustment threshold: some alternative definitions	1
12. National accounts data and related statistics: summary tables	2
13. Review of the methodology for the preparation of future scale of assessments	1
United Nations Group of Experts on Geographical Names	
Substantive servicing of meetings	
14. Thirty-first session	10
Parliamentary documentation	
15. Report of the United Nations Group of Experts on Geographical Names on the work of its thirty-first session	1
Committee of Experts on Global Geospatial Information Management	
Substantive servicing of meetings	
16. Eighth session	6
17. Ninth session	6
Parliamentary documentation	
18. Report of the Committee of Experts on Global Geospatial Information Management on its eighth session	1
19. Report of the Committee of Experts on Global Geospatial Information Management on its ninth session	1
Other services	
Ad hoc expert groups	
20. Big data for official statistics	2
21. Civil registration and vital statistics	2
22. Demographic statistics	2
23. Energy statistics	1
24. Environment statistics	2
25. Extended international and global accounts	2
26. Green economy statistics	1
27. Industrial statistics	1
28. Integration of statistical and geospatial information	2

Outputs	Quantity
29. International statistical classifications	1
30. International trade and economic globalization statistics	2
31. Land administration and management	2
32. National accounts	2
33. Technical Subgroup on the International Standard Industrial Classification of All Economic Activities and the Central Product Classification	4
34. Technical Subgroup on the Classification of Individual Consumption According to Purpose revision	1
35. United Nations World Data Forum 2018	1
36. Committee of Experts on Environmental-Economic Accounting	2
37. Working group on Statistical Data and Metadata Exchange of the Inter-Agency and Expert Group on Sustainable Development Goal Indicators	2
38. Seventh Global Forum on Gender Statistics	1
Inter-Agency and Expert Group Meeting	
39. Gender Statistics	2
40. Inter-Agency and Expert Group on Sustainable Development Goal Indicators	4
41. High-level Group for Partnership, Coordination and Capacity-Building for Statistics for the 2030 Agenda for Sustainable Development	4
Other substantive activities (regular budget)	
Recurrent publications	
42. *Demographic Yearbook*	2
43. *Electricity Profiles*	2
44. *Energy Balances*	2
45. *Energy Statistics Pocketbook*	2
46. *Energy Statistics Yearbook*	2
47. *Industrial Commodity Statistics Yearbook, Volumes I and II*	4
48. *Industry Statistics Pocketbook*	2
49. *International Trade Statistics Yearbook, Volumes I and II*	4
50. *Monthly Bulletin of Statistics*	24
51. *National Accounts Statistics: Analysis of Main Aggregates*	2
52. *National Accounts Statistics: Main Aggregates and Detailed Tables, Parts I-V*	10
53. *Population and Vital Statistics Report, Series A*	2
54. *Statistical Yearbook*	2
55. *The Sustainable Development Goals Report*	2
56. *World Statistics Pocketbook*	2
57. *The World's Women 2020: Trends and Statistics*	1
Mandated non-recurrent publications	
58. *International Classification of Activities for Time-Use Statistics*	1
59. *Classification of Expenditure According to Purpose*	1
60. *Compilers Manual for the Tourism Satellite Account and Sustainable Tourism Indicators*	1
61. *Guidelines and Principles for the Development of Statistics on Persons with Disabilities*	1
62. *Guidelines on Statistical Business Registers*	1
63. *Manual for the International Classification of Business Functions*	1
64. *Quality framework for international organizations*	1
65. *Guidelines on Legal Framework for Civil Registration and Vital Statistics*	1

Outputs	Quantity
Technical material	
Analytical tables	
66. Environmental indicators	2
67. International merchandise trade statistics	2
68. Statistics of international trade in services	2
69. Tourism statistics	2
Update and maintenance of databases and platforms	
70. Development of Sustainable Development Goal indicators database	2
71. Development of indicators database, technical development and maintenance, including documentation and training	2
72. Development of Sustainable Development Goal data, analysis and visualization platform: data update	2
73. Development of Sustainable Development Goal data, analysis and visualization platform: technical development and maintenance	2
74. Sustainable Development Goals indicator metadata repository	2
75. United Nations Commodity Trade Database	2
76. UN data database technical development and maintenance, including documentation and training	2
Newsletters	
77. Classifications	4
78. Energy statistics	4
79. Environment statistics	4
80. Environmental-economic accounting	4
81. International trade and economic globalization statistics	4
82. National accounts	2
83. Inter-Agency Task Force on International Trade Statistics	2
84. United Nations Group of Experts on Geographical Names Information Bulletin	4
Online compilation guidance and knowledge base	
85. Compilation of environmental censuses and surveys	1
86. Economic statistics online knowledge base	2
87. E-learning website portal	2
88. E-learning materials for international trade statistics	2
89. Environmental-economic accounting online knowledge base archive	2
90. Industrial and energy statistics	2
91. International merchandise trade statistics	2
92. Statistical business registers	2
93. Statistics of international trade in services	2
94. Technical reference manual for the standardization of geographical names	1
95. Tourism statistics	2
96. United Nations global geospatial information management best practices case studies	8
Preparation of technical material for meetings	
97. Advisory Expert Group on National Accounts	2
98. United Nations system entities and cluster 10, Statistics, Executive Committee on Economic and Social Affairs	4
99. Committee for the Coordination of Statistical Activities	4
100. Committee of Experts on Environmental-Economic Accounting	4

Outputs	Quantity
101. Inter-Agency Group on Economic and Financial statistics	4
102. Statistical Data and Metadata Exchange ownership group on national accounts and its technical subgroup	4
103. Task Force on Statistical Data and Metadata Exchange for International Merchandise Trade Statistics	4
104. Statistical Data and Metadata Exchange for development indicators	2
Other technical material	
105. Country environmental snapshots	2
106. CountryStats App (Android and iOS)	4
107. Glossary of terms for the standardization of geographical names	1
108. Monthly Bulletin of Statistics (electronic)	24
109. Progress chart on Sustainable Development Goal indicators	2
110. Responses to ad hoc requests from Member States and other users for information on concepts and methods, as well as national practices, in the various fields of statistics information hotlines	5
111. Progress report of the Secretary-General on the Sustainable Development Goals	2
112. Statistical annex to the progress report of the Secretary-General on the Sustainable Development Goals	2
113. Update of the national time-use statistics and related metadata	2
114. World Statistics Pocketbook (electronic)	2
Website design, maintenance and update	
115. City groups	2
116. Classifications	4
117. Committee for the Coordination of Statistical Activities	4
118. Demographic and social statistics	8
119. Sustainable Development Goal Indicators	2
120. Energy statistics	4
121. Environmental-economic accounting	2
122. Environment statistics	4
123. Gender indicators	2
124. Global geospatial information management	4
125. High-level Group for Partnership, Coordination and Capacity-Building for Statistics for the 2030 Agenda for Sustainable Development	2
126. Industry statistics	4
127. Inter-Agency and Expert Group on Sustainable Development Goal Indicators	2
128. National accounts	2
129. National statistical systems	2
130. Standards and methods	2
131. Sustainable Development Goals mobile responsive website	2
132. Statistical capacity-building	8
133. Statistical Commission	2
134. Statistics Division	8
135. Statistics Division publication archive	2
136. Tourism statistics	2
137. UNdata	12
138. Expert Group on International Trade and Economic Globalization Statistics	2
139. Global Working Group on Big Data for Official Statistics	2

Outputs	Quantity
140. United Nations Group of Experts on Geographical Names	4
141. Inter-Agency Task Force on International Trade Statistics	2
142. United Nations World Data Forum	1
143. Vital Statistics, Series A	24
144. Wiesbaden Group on Business Registers	2
145. World Programme on Population and Housing Censuses	8
Technical cooperation (extrabudgetary)	
Advisory services	
146. Advisory services, at the request of Governments, aimed at building sound national statistical and geospatial information systems of developing countries	1
Training, seminars and workshops	
147. Training workshops and seminars for developing countries in various areas of official statistics and geospatial information with the aim of strengthening the institutional and technical capacities in developing countries for the production of high-quality, timely, reliable and disaggregated data that are in line with the international standards	1
Fellowships	
148. Fellowships, study tours and on-the-job training for national statisticians and geospatial information experts from developing countries to upgrade and strengthen their knowledge and skills in the areas of statistics and geographic information management and to establish regional and international networks	1
Field projects on:	
149. Enhancing national statistical capacity to measure, monitor, assess and report on progress on achieving the Sustainable Development Goals and targets and preparing developing countries to better respond to the increased demand for data as a result of the 2030 Agenda for Sustainable Development	2
150. Strengthening disability statistics	1
151. Improved management of ecosystems and their services	1
152. Strengthening the statistical capacity of developing countries in the area of basic statistics	1
153. Strengthening the geospatial information management capacity of developing countries	1

9.86 The distribution of resources for subprogramme 4 is reflected in table 9.23 below.

Table 9.23 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	31 880.7	32 290.7	123	123
Non-post	3 052.5	1 913.2	–	–
Subtotal	**34 933.2**	**34 203.9**	**123**	**123**
Extrabudgetary	8 128.0	9 779.4	1	1
Total	**43 061.2**	**43 983.3**	**124**	**124**

9.87 The amount of $34,203,900, reflecting a net decrease of $729,300 compared with the appropriation for 2016-2017, would provide for the financing of 123 posts (1 D-2, 5 D-1, 11 P-5, 17 P-4, 22 P-3, 15 P-2, 12 GS (PL) and 40 GS (OL)) ($32,290,700) and for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, general operating expenses,

supplies and materials, and furniture and equipment ($1,913,200) to support the implementation of mandates under the programme.

9.88 The net decrease of $729,300 reflects:

(a) Removal of non-recurrent requirements relating to the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development pursuant to General Assembly resolution 71/272;

(b) Offset in part by the biennial provision of resources for two temporary P-5 posts established in the biennium 2016-2017, effective 1 January 2017, pursuant to General Assembly resolution 71/272, in support of the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development (A/71/534).

9.89 During the biennium 2018-2019, projected extrabudgetary resources of $9,779,400 would support the activities carried out under this subprogramme, including technical cooperation projects.

Subprogramme 5
Population

Resource requirements (before recosting): $13,111,000

9.90 Substantive responsibility for the subprogramme is vested within the Population Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5 of programme 7 of the biennial programme plan for the period 2018-2019.

Table 9.24 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the international community's capacity to effectively address current and emerging population issues and to integrate the population dimension into the international development agenda

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*				
			2018-2019	*2016-2017*	*2014-2015*	*2012-2013*
(a) Increased attention given to new and emerging population issues by the international community and increased knowledge and understanding of the interactions between population and development, including the gender dimensions of demographic phenomena	(i) Increased number of citations of Population Division outputs, including data and written reports, in publications in the public domain [percentage increase]	Target	10%			
		Estimate				
		Actual				
	(ii) Increased number of stakeholders downloading online publications and databases	Target	10 000			
		Estimate				
		Actual				
(b) Effectively facilitate reviews by Member States and other stakeholders of progress made in the further implementation of the Programme of Action of the International Conference on Population and Development and of relevant instruments of the United Nations development agenda, including the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda	(i) Increased percentage of recommendations presented in reports of the Secretary-General and adopted in resolutions, decisions and other outcome documents of intergovernmental bodies, in particular the Commission on Population and Development	Target	10			
		Estimate				
		Actual				

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures	2018-2019	2016-2017	2014-2015	2012-2013
	(ii) Increased number of statements by Member States during the annual sessions of the Commission on Population and Development expressing satisfaction regarding the information and data provided by the subprogramme to the intergovernmental bodies	Target	27			
		Estimate				
		Actual				

External factors

9.91 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that Member States will remain committed to the goals and objectives of the International Conference on Population and Development and the relevant goals of the 2030 Agenda for Sustainable Development.

Outputs

9.92 During the biennium 2018-2019, the following final outputs will be delivered:

Table 9.25 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies (regular budget)	
General Assembly	
Substantive servicing of meetings	
1. Second Committee formal meetings	1
2. Second Committee informal meetings	6
Parliamentary documentation	
3. International migration and development: report of the Secretary-General	1
Economic and Social Council	
Substantive servicing of meetings	
4. Economic and Social Council Coordination and management meeting	2
Commission on Population and Development	
Substantive servicing of meetings	
5. Fifty-second session (formal and informal)	20
6. Fifty-third session (formal and informal)	20
7. Mandated intersessional meetings of the bureau of the fifty-second and fifty-third sessions of the Commission	8
Parliamentary documentation	
8. Progress report on activities in the field of population, 2018	1
9. Progress report on activities in the field of population, 2019	1
Reports on:	
10. World demographic trends	1
11. World population monitoring, 2018	1

Outputs	*Quantity*
12. World population monitoring, 2019	1
Other services provided	
Ad hoc expert groups established by a legislative mandate	
13. Annual coordination meetings on international migration	2
14. Estimation and evaluation of adult and old-age mortality data	1
15. International migration and development	1
16. Special theme of the fifty-second session of the Commission	1
17. Special theme of the fifty-third session of the Commission	1
Other substantive activities (regular budget and extrabudgetary)	
Booklets, pamphlets, fact sheets, wallcharts, information kits	
18. Data booklet on mortality indicators	1
19. Data booklet on population and development	2
20. Data booklet on world population 2019	1
21. Data booklet on a selected policy topic	2
22. Data booklet on family planning topic	2
23. Data booklet on international migration	1
24. Information chart on population and development	1
25. Wallchart on world population 2019	1
26. Information chart on selected population policy topic	1
Press releases, press conferences	
27. Press conferences related to the release of major outputs and the convening of the annual sessions of the Commission on Population and Development	4
28. Press releases related to the release of major outputs and the convening of the annual sessions of the Commission on Population and Development	4
Recurrent publications	
29. *World Population Monitoring 2018: Concise report*	1
30. *World Population Monitoring 2019: Concise report*	1
31. *World Fertility Report 2019*	1
32. *World Mortality Report 2019*	1
33. *International Migration Report*	1
34. *World Population Ageing 2019*	1
35. *World Population Prospects 2019, Vol. I: Comprehensive Tables*	1
36. *World Population Prospects 2019, Vol. II: Demographic Profiles*	1
37. *World Urbanization Prospects: The 2018 Revision — Report*	1
38. *World Population Policies 2019*	1
39. *Report on emerging issues in health and mortality*	1
40. *Report on population and development topic*	1
41. *Report on population policy topic* (questionnaire *for the Twelfth United Nations Inquiry among Governments on Population and Development*)	1
42. *Population facts on current and emerging population issues*	12
43. *World Fertility 2019: Highlights*	1
44. *World Mortality 2019: Highlights*	1
45. *International Migration: Highlights*	1
46. *World Population Ageing 2019: Highlights*	1

Outputs	*Quantity*
47. *World Demographic Trends 2018*	1
48. *World Population Prospects 2019: Key findings*	1
49. *World Urbanization Prospects: The 2018 Revision: Highlights*	1
50. *World Urbanization Prospects: The 2018 Revision: Methodology*	1
51. *World Population Prospects: The 2019 Revision: Methodology*	1
52. *World Population Policies 2019: Highlights*	1
Update and maintenance of databases and platforms	
53. Annual update of internal database on empirical fertility and nuptiality data	2
54. World Contraceptive Use Data 2018 (website)	1
55. World Contraceptive Use Data 2019 (website)	1
56. Annual model-based estimates and projections of family planning (website)	2
57. Model-based estimates and projections of marital status (website)	1
58. World Fertility Data 2019 (website)	1
59. World Marriage Data 2019 (website)	1
60. Annual family planning and adolescent birth rate data and aggregate estimates for global monitoring of the Sustainable Development Goals (website)	2
61. World Mortality 2019 data: interactive web database (website)	1
62. Annual update of empirical database on mortality (website)	2
63. Dataset on international migration flows	1
64. Database on international migration flows (website)	1
65. Dataset on the stock of international migrants (website)	1
66. Annual update on the global migration database (website)	2
67. Semi-annual update of unmigration.org website	4
68. World Urbanization Prospects 2018 database (website)	1
69. World Urbanization Prospects 2018 data sources database (website)	1
70. World Urbanization Prospects 2018 online country profiles (website)	1
71. World Population Prospects 2019 database (website)	1
72. World Population Prospects 2019 special aggregates dataset (website)	1
73. World Population Prospects 2019: probabilistic projections by country (website)	1
74. World Population Prospects 2019: data sources database (website)	1
75. World Population Prospects 2019: demo base	1
76. World Population Prospects 2019: online country profiles (website)	1
77. Annual update of empirical population data	2
78. ProUrban database	1
79. Dataset on world population policies	1
80. Database on world population policies (website)	1
81. World Population Ageing 2019: country profiles (website)	1
82. Annual update of database on living arrangements of older persons (website)	2
83. Annual update of database on spatial population (website)	2
84. Annual update of database on household size and composition (website)	2
85. Population policy country profiles (website)	1
86. Technical papers on population and development issues	8
87. Report of the annual coordination meetings on international migration	2
88. Report on the expert group meeting on international migration and development	1

Outputs	*Quantity*
89. Report on the expert group meeting on the estimation and evaluation of adult and old-age mortality data	1
90. Briefing notes or statements for senior officials or representatives of Member States	100
91. Responses to requests for Member States, the media, United Nations entities and other stakeholders in 2018	20
92. Responses to requests for Member States, the media, United Nations entities and other stakeholders in 2019	20
93. Report on the expert group meeting on the special theme of the annual session of the Commission on Population and Development	2
94. Update of the Population Division website	8
95. World Urbanization Prospects 2018 dataset	1
96. World Population Prospects 2019: extended dataset	1
97. World Population Prospects 2019: comprehensive dataset	1
98. World Mortality 2019 data: online dataset (website)	1
Special events	
Briefings for Member States	
99. For the fifty-first session of the Commission on Population and Development	2
100. For the fifty-second session of the Commission on Population and Development	2
International cooperation and inter-agency coordination and liaison (regular budget)	
Organization of CEB and/or interagency meetings and activities	
101. Executive Committee on Economic and Social Affairs, Global Migration Group, Committee for the Coordination of Statistical Activities, Inter-Agency Group for Child Mortality Estimation and other inter-agency meetings	8
Contribution to joint outputs	
102. Annual sets of revised child mortality estimates provided to the United Nations Children's Fund for the Inter-Agency Group for Child Mortality Estimation	2
103. Biennial maternal mortality estimates for the Maternal Mortality Estimation Inter-Agency Group	1

9.93 The distribution of resources for subprogramme 5 is reflected in table 9.26 below.

Table 9.26 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	12 624.4	12 462.0	44	43
Non-post	728.0	649.0	–	–
Subtotal	**13 352.4**	**13 111.0**	**44**	**43**
Extrabudgetary	1 921.3	1 593.0	–	–
Total	**15 273.7**	**14 704.0**	**44**	**43**

9.94 The amount of $13,111,000, reflecting a decrease of $241,400 compared with the appropriation for 2016-2017, would provide for the financing of 43 posts (1 D-2, 2 D-1, 7 P-5, 7 P-4, 9 P-3, 2 P-2, 4 GS (PL) and 11 GS (OL)) ($12,462,000) and for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, general operating expenses,

supplies and materials, and furniture and equipment ($649,000) to support the implementation of mandates under the programme.

9.95 The decrease of $241,400 reflects the removal of non-recurrent requirements relating to 2017 activities for the modalities for the intergovernmental negotiations of the global compact for safe, orderly and regular migration approved in General Assembly resolution 71/280; and the proposed abolishment of one General Service (Other level) post (Editorial Assistant) in the Office of the Director, resulting from efficiencies that the Department plans to bring about in 2018-2019.

9.96 For the biennium 2018-2019, projected extrabudgetary resources of $1,593,000 would support the activities carried out under this subprogramme.

Subprogramme 6
Development policy and analysis

Resource requirements (before recosting): $12,786,600

9.97 Substantive responsibility for this subprogramme is vested within the Development Policy and Analysis Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 6 of programme 7 of the biennial programme plan for the period 2018-2019.

Table 9.27 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To facilitate the reaching of intergovernmental agreement on the economic policies and actions necessary at the national and international levels to improve long-term development prospects by strengthening the international debate on new and emerging economic development issues and challenges and on the world economic situation

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Strengthened international deliberations in the General Assembly and the Economic and Social Council on development issues and challenges in the context of advancing the internationally agreed development agenda and goals, including the 2030 Agenda for Sustainable Development	(i) Number of policy issues in intergovernmental deliberations originating from the subprogramme's publications	Target	17	17	16	15
		Estimate		17	16	15
		Actual			16	15
(b) Improved awareness of and dialogue on the world economic situation and its implications for the prospects of developing countries, including the least developed countries, and countries in special situations	(i) Number of references in intergovernmental deliberations to the analysis covered in the subprogramme's publication *World Economic Situation and Prospects* and other relevant reports	Target	52	51	50	33
		Estimate		50	50	34
		Actual			50	34
	(ii) The errors in the subprogramme's projection of major macroeconomic trends for the following year meet the criteria for accuracy as measured by the forecasting community [number of standard deviations]	Target	1			
		Estimate				
		Actual				

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures	2018-2019	2016-2017	2014-2015	2012-2013
(c) Strengthened capacity of developing countries, including the least developed countries, and countries in special situations, to integrate economic, social and environmental policies, including gender dimensions, into national development strategies aligned with the 2030 Agenda for Sustainable Development	Percentage of participating Member States in the capacity development projects implemented by the subprogramme that have developed related policy papers and strategies for achieving the Sustainable Development Goals	Target	25	22	21	20
		Estimate		22	21	20
		Actual			21	19

External factors

9.98 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that policymakers at the national and international levels will be involved in discussions with the United Nations bodies on global development trends, issues and policies.

Outputs

9.99 During the biennium 2018-2019, the following final outputs will be delivered:

Table 9.28 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies (regular budget)	
General Assembly	
Substantive servicing of meetings	
1. Second Committee formal meetings	20
2. Second Committee informal meetings	4
Parliamentary documentation	
3. Development cooperation with middle-income countries: report of the Secretary-General	1
4. Unilateral economic measures as a means of political and economic coercion against developing countries: report of the Secretary-General	1
5. Updated overview of the major international economic and policy challenges for equitable and inclusive sustained economic growth and sustainable development and of the role of the United Nations in addressing these issues in the light of the new international economic order	1
Economic and Social Council	
Substantive servicing of meetings	
6. Substantive formal backstopping to the Economic and Social Council on issues pertaining to the high-level segment and on all matters pertaining to the Committee for Development Policy	20
7. Substantive informal backstopping to the Economic and Social Council on issues pertaining to the high-level segment on all matters pertaining to the Committee for Development Policy	4
8. Briefing to the Economic and Social Council on the outcome of the plenary of the twentieth session of the Committee for Development Policy	1
9. Briefing to the Economic and Social Council on the outcome of the plenary of the twenty-first session of the Committee for Development Policy	1
10. Briefing to the Economic and Social Council on *World Economic Situation and Prospects*	2
Parliamentary documentation	
11. Committee for Development Policy: report on the twentieth session	1
12. Committee for Development Policy: report on the twenty-first session	1

Outputs	*Quantity*
13. Mid-year updates of *World Economic Situation and Prospects*	2
14. Overview of *World Economic and Social Survey*	2
Committee for Development Policy	
Substantive servicing of meeting:	
15. Formal administrative and substantive support covering all aspects of its work programme	20
16. Informal administrative and substantive support covering all aspects of its work programme	4
17. Background studies for the Committee for Development Policy on topics to be decided by the Economic and Social Council and on the list of the least developed countries	4
Other services provided (regular budget)	
Ad hoc expert groups	
18. Department of Economic and Social Affairs Expert Group Meeting on the World Economy (Project LINK)	2
19. Thematic issues pertaining to the high-level segment of the Economic and Social Council	2
20. Issues addressed in *World Economic and Social Survey*	2
21. Review of the criteria and procedures for the determination of least developed countries, reforms and growth in countries with economies in transition	1
22. Preparation of the triennial review of the list of least developed countries	1
Other substantive activities (regular budget)	
Recurrent publications	
23. *Committee for Development Policy: Policy Note*	2
24. *World Economic and Social Survey*	2
25. *World Economic Situation and Prospects*	2
Press conferences/press releases	
26. Press conference on *World Economic Situation and Prospects* and on the mid-year update of *World Economic Situation and Prospects*	4
27. Press conference on *World Economic and Social Survey*	2
Technical material	
28. Background studies on development issues and the formulation of policy proposals for incorporation into *World Economic and Social Survey*	10
29. Background studies on specialized issues related to the state of the world economy for incorporation into *World Economic Situation and Prospects*	2
30. Global and country forecasts submitted to the Expert Group Meeting on the World Economy (Project LINK)	50
31. *Global Economic Outlook* report presented at the Expert Group Meeting on the World Economy (Project LINK)	2
32. Updates of support measure portal for the least developed countries	2
33. Background studies for the Committee for Development Policy on topics to be decided by the Economic and Social Council and on the list of the least developed countries	4
34. *World Economic Situation and Prospects* monthly briefing note to the Secretary-General	24
35. Report of the Expert Group Meeting on the World Economy (Project LINK)	2
36. Executive Summary of *World Economic Situation and Prospects*	2
Technical cooperation (extrabudgetary)	
Advisory services	
37. Advisory services, at the request of Governments, on capacity-building for sustainable development, including for the implementation of the 2030 Agenda for Sustainable Development and the Istanbul Programme of Action for the Least Developed Countries for the Decade 2011-2020 and coordinated and integrative policies for countries along the Belt and Road to accelerate the achievement of the Sustainable Development Goals	5

Outputs	*Quantity*
Training, seminars and/or workshops	
38. Training seminars and/or workshops for and with national policymakers in developing countries and least developed countries with a view to strengthening national capabilities in sustainable development, including capacity for formulating policies through modelling tools	5
Field projects	
39. Provision of technical services to Member States in the context of country, regional and interregional technical cooperation projects in the area of sustainable development, supported from all sources of funding	3

9.100 The distribution of resources for subprogramme 6 is reflected in table 9.29.

Table 9.29 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	12 372.3	12 047.5	44	42
Non-post	739.1	739.1	–	–
Subtotal	**13 111.4**	**12 786.6**	**44**	**42**
Extrabudgetary	505.0	1 280.0	–	–
Total	**13 616.4**	**14 066.6**	**44**	**42**

9.101 The amount of $12,786,600, reflecting a decrease of $324,800 compared with the appropriation from 2016-2017, would provide for the financing of 42 posts (1 D-2, 3 D-1, 5 P-5, 8 P-4, 5 P-3, 4 P-2, 7 GS (PL) and 9 GS (OL)) ($12,047,500) and for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment ($739,100) to support the implementation of mandates under the programme.

9.102 The decrease of $324,800 reflects the proposed abolishment of two General Service (Other level) posts (Team/Staff Assistants) in the Office of the Director and in the Committee for Development Policy secretariat, resulting from efficiencies that the Department plans to bring about in 2018-2019.

9.103 During the biennium 2018-2019, projected extrabudgetary resources of $1,280,000 would support technical cooperation projects.

Subprogramme 7
Public administration and development management

Resource requirements (before recosting): $12,789,400

9.104 Substantive responsibility for this subprogramme is vested within the Division for Public Administration and Development Management. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 7 of programme 7 of the biennial programme plan for the period 2018-2019.

Table 9.30 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To foster effective, efficient, transparent, accountable, innovative and citizen-centred public governance, administration and services for sustainable development

			Performance measures			
Expected accomplishments of the Secretariat	*Indicators of achievement*		*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Increased capacities of Member States for the implementation of policies and programmes in public administration	Increased number of policy recommendations referring to institutions and public administration for the Sustainable Development Goals in Member States' statements and reports to the high-level political forum, General Assembly and Economic and Social Council	Target	45	–		
		Estimate		40		
		Actual				
(b) Increased attention by the General Assembly, the Economic and Social Council and the Committee of Experts on Public Administration to institutions and public administration issues relating to the Sustainable Development Goals	Increased number of references and recommendations in resolutions of the General Assembly and the Economic and Social Council	Target	22	–	–	
		Estimate		19	–	
		Actual			10	
(c) Increased capacities of Member States for the implementation of the Sustainable Development Goals and the Addis Ababa Action Agenda, with a focus on gender equality and the empowerment of Women in public policy	(i) Increased percentage of public administration professionals in Governments, academia and NGOs who have acknowledged that the knowledge gained through training activities offered online and offline by the subprogramme promotes change in the organization	Target	65			
		Estimate				
		Actual				
	(ii) Increased number of capacity development activities that include a component on gender and the empowerment of women	Target	4			
		Estimate				
		Actual				

External factors

9.105 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) political will and specific country conditions will be favourable for modernization and/or reform of the public service; (b) there will be a reliable online service (including both hardware and software resources) and Internet connectivity; and (c) government agencies will be willing to pursue the Sustainable Development Goals through whole-of-government approaches.

Outputs

9.106 During the biennium 2018-2019, the following outputs will be delivered.

Table 9.31 **Categories of outputs and final outputs**

Outputs	*Quantity*
Servicing of intergovernmental and expert bodies (regular budget)	
General Assembly	
Substantive servicing of meetings	
1. Second Committee formal meetings	2
2. Second Committee informal meetings	2
Parliamentary documentation	
3. Reports of the Secretary-General mandated by resolutions adopted at the seventy-third and seventy-fourth sessions of the Assembly on public administration and development and on progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society at the regional and international levels	2
Economic and Social Council	
Substantive servicing of meetings	
4. Formal meetings	4
5. Informal meetings	8
Parliamentary documentation	
6. Report on the seventeenth session of the Committee of Experts on Public Administration	1
7. Report on the eighteenth session of the Committee of Experts on Public Administration	1
Committee of Experts on Public Administration	
Substantive servicing of meetings	
8. Committee of Experts on Public Administration, including substantive and technical servicing	20
Parliamentary documentation	
9. Committee of Experts on Public Administration: agenda and organization of work	2
10. Analytical/working papers on selected issues, including on the programme in public administration, finance and development	12
Other services provided	
Ad hoc expert groups	
11. Mobilizing public institutions for the implementation of the 2030 Agenda for Sustainable Development	1
12. Ensuring public integrity and transparency	1
13. Fostering inclusiveness and participation	1
14. Harnessing innovation and information and communication technologies for implementing the Sustainable Development Goals	1
15. Engaging in partnerships for public service delivery	1
16. Equipping public institutions for the implementation of the Sustainable Development Goals and the Paris Agreement on climate change	1
Other substantive activities (regular budget)	
Recurrent publications	
17. *United Nations E-Government Survey*	1
18. Reports on United Nations Public Service Day and Public Service Innovations	2
19. *World Public Sector Report*	1
20. *Compendium of Best Practices and Innovations in Public Administration*	1
Electronic, audio and video issuances, including films, videotapes, radio broadcasts, tapes of news, documentary and feature programmes	
21. Online training courses	4

Output	Quantity
Special events	
22. Support for regional ministerial meetings on emerging trends in public administration and the public sector related to the implementation of the Sustainable Development Goals, including collaboration with regional commissions and United Nations agencies	7
23. Provision of substantive and administrative support for the United Nations Public Service Award and ceremony	7
24. Provision of substantive and organizational support for the observance of United Nations Public Service Day	7
Technical materials	
25. United Nations Public Administration Network (website)	1
26. United Nations Public Administration Network newsletter	6
27. Governance world watch	24
28. United Nations global e-government readiness knowledge base (online database)	1
29. Database on economic and social councils (online database)	
30. Knowledge base of United Nations Public Service Awards initiative practices (online database)	1
31. United Nations Project Office on Governance (website)	1
32. Knowledge base of innovative e-government practices and of information and communication technology applications for public services (online database)	1
33. Mobilizing public institutions for the implementation of the 2030 Agenda for Sustainable Development	1
34. Ensuring public integrity and transparency	1
35. Fostering inclusiveness and participation	1
36. Harnessing innovation and information and communication technologies for implementing the Sustainable Development Goals	1
37. Engaging in partnerships for public service delivery	1
38. Equipping public institutions for the implementation of the Sustainable Development Goals and the Paris agreement on climate change	1
Technical cooperation (regular budget and extrabudgetary)	
Advisory services at the request of Governments	
39. Needs assessment missions related to the substantive expertise of the subprogramme in the areas of public administration and finance for the Sustainable Development Goals	11
40. Guidelines, manuals or training materials for application to the public sector resulting from requests for training assistance from developing countries	4
41. Training seminars, workshops or policy dialogues at the request of developing countries and countries with economies in transition in the areas of public policy and public economics, public administration, finance and socioeconomic governance, with particular emphasis on initiatives fostering South-South cooperation and innovation in public administration	9
Field projects (country, regional and interregional)	
42. Field projects (some in partnership with the United Nations Development Programme and other operational entities) aimed at strengthening the institutional and management capacity of interested developing countries in the areas of public administration and finance for the Sustainable Development Goals	12

9.107 The distribution of resources for subprogramme 7 is reflected in table 9.32 below.

Table 9.32 **Resource requirements**

	Thousands of United States dollars		Posts	
	2016-2017	2018-2019 (before recosting)	2016-2017	2018-2019
Regular budget				
Post	12 646.6	12 159.4	47	44
Non-post	630.0	630.0	–	–
Subtotal	**13 276.6**	**12 789.4**	**47**	**44**
Extrabudgetary	5 302.4	4 842.0	1	–
Total	**13 737.0**	**12 789.4**	**48**	**44**

9.108 The amount of $12,789,400, reflecting a decrease of $487,200 compared with the appropriation for 2016-2017, would provide for the financing of 44 posts (1 D-2, 3 D-1, 6 P-5, 9 P-4, 2 P-3, 3 P-2, 2 GS (PL) and 18 GS (OL)) ($12,159,400) and for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, general operating expenses, supplies and materials and furniture and equipment ($630,000) to support the implementation of mandates under the programme.

9.109 The decrease of $487,200 reflects the proposed abolishment of three General Service (Other level) posts (1 Information Technology Assistant and 2 Team Staff Assistants) in the United Nations Public Administration Network Management Unit and in the Development Management Branch, resulting from efficiencies that the Department plans to bring about in 2018-2019.

9.110 During the biennium 2018-2019, projected extrabudgetary resources amounting to $4,842,000 would support the activities carried out under this subprogramme.

Subprogramme 8
Sustainable forest management

Resource requirements (before recosting): $4,481,700

9.111 Substantive responsibility for this subprogramme is vested within the secretariat of the United Nations Forum on Forests. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 8 of programme 7 of the biennial programme plan for the period 2018-2019.

Table 9.33 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: Effective implementation of the sustainable management of all types of forests at all levels, in accordance with the United Nations forest instrument and its global objectives on forests and the forest-related Sustainable Development Goals and targets of the 2030 Agenda for Sustainable Development

		Performance measures			
Expected accomplishments of the Secretariat	Indicators of achievement		2014-2015	2016-2017	2018-2019	2020-2021
(a) Effective follow-up and implementation of the resolution on the international arrangement on forests beyond 2015 and follow-up, review and implementation of the forest-related Sustainable Development Goals and targets of	Increased percentage of policy recommendations for enhanced international cooperation on sustainable forest management and its contribution to the Sustainable Development	Target		2		
		Estimate				
		Actual				

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures			
			2018-2019	2016-2017	2014-2015	2012-2013
the 2030 Agenda for Sustainable Development	Goals, as presented in reports of the Secretary-General and used in the formulation of resolutions, decisions and agreed conclusions of Member States					
(b) Enhanced monitoring, assessment and reporting by Member States on the implementation of the United Nations forest instrument and the progress towards achieving the global objectives on forests and forest-related Sustainable Development Goals and targets and mainstreaming a gender perspective	Increased number of Member States reporting to the United Nations Forum on Forests on the integration of sustainable forest management into their sustainable development plans, including information on gender perspectives	Target	62	60	60	75
		Estimate		60	60	55
		Actual			60	55
(c) Improved collaboration and coordination on the sustainable management of all types of forests and trees outside forests among Governments, major groups, regional and subregional organizations, members of the Collaborative Partnership on Forests and other stakeholders	Increased percentage of Member States, the Collaborative Partnership on Forests, major groups and other stakeholders assisted by the subprogramme that have launched policy initiatives, partnerships and plans of action for achieving sustainable forest management	Target	2			
		Estimate				
		Actual				
(d) Increased awareness and knowledge-sharing for the promotion of action at the national, regional and global levels on the sustainable management of all types of forests and trees	(i) Increased number of Member States and other forest-related stakeholders reporting on programmes and projects on sustainable forest management undertaken with the support of the subprogramme	Target	10	8	8	7
		Estimate		8	8	7
		Actual			8	7
	(ii) Increased number of Member States and other forest-related stakeholders reporting to the United Nations Forum on Forests on activities undertaken to implement the observance of the International Day of Forests	Target	74	—		
		Estimate		72		
		Actual				
(e) Enhanced capacity of Member States to advance the sustainable management of all types of forests and implement the United Nations forest instrument, especially the achievement of its global objectives, and to facilitate access to financing for sustainable forest management	(i) Increased number of Member States that have secured forest financing with the support of the Subprogramme	Target	10	—		
		Estimate		2		
		Actual				

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures			
			2018-2019	2016-2017	2014-2015	2012-2013
	(ii) Increased number of Member States updating their national action plans and programmes to integrate the United Nations forest instrument and forest-related sustainable Development Goals	Target	8			
		Estimate		6		
		Actual				
	(iii) Increased number of Member States reporting an increase of area under sustainable forest management	Target	10			
		Estimate		8		
		Actual				

External factors

9.112 The subprogramme is expected to achieve its objective and expected accomplishments on the assumption that Governments, international and regional organizations and instruments give priority to the implementation of the United Nations forest instrument, the global objectives on forests and the forest-related Sustainable Development Goals and targets.

Outputs

9.113 During the biennium 2018-2019, the following outputs will be delivered.

Table 9.34 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies (regular budget)	
United Nations Forum on Forests	
Substantive servicing of meetings	
1. Thirteenth session formal meetings	16
2. Fourteenth session formal meetings	16
Parliamentary documentation	
3. Reports of the Secretary-General and notes by the Secretariat on the themes of the thirteenth and fourteenth sessions of the United Nations Forum on Forests, including session reports and reports on the contribution of forests to the achievement of the Sustainable Development Goals	14
Other services provided	
Ad hoc expert groups	
4. Global Forest Financing Facilitation Network/means of implementation for sustainable forest management	1
5. Thematic issues from the strategic plan of the international arrangement on forests, the high-level segment of the Economic and Social Council and thirteenth and fourteenth sessions of the United Nations Forum on Forests	2
6. Conference on the contribution of forests to the achievement of the Sustainable Development Goals	1
7. Monitoring assessment and reporting	1
8. Contribution of forests to themes for discussion during the 2018 and 2019 high-level political forum: transformation towards sustainable and resilient societies; empowering people; and ensuring inclusiveness and equality	2

Outputs	Quantity
Other substantive activities (regular budget)	
Booklets, pamphlets, fact sheets, wallcharts, information kits	
9. Fact sheets on various themes relating to sustainable forest management and the thirteenth and fourteenth sessions of the United Nations Forum on Forests	6
10. Quarterly electronic newsletter on the Global Forest Financing Facilitation Network and forest financing	8
11. Fact sheets on various themes relating to forest-related Sustainable Development Goals and targets	2
12. Department of Economic and Social Affairs news articles and e-alerts	10
13. United Nations forest instrument booklet in six languages	1
14. Fact sheet on sustainable forest management financing	1
Press releases, press conferences	
15. Annual sessions of the United Nations Forum on Forests	2
16. International Day of Forests	2
Electronic, audio and video issuances, including films, videotapes, radio broadcasts, tapes of news, documentary and feature programmes	
17. Production of multimedia reference materials, including postcards, banners, posters for the International Day of Forests and sessions of the United Nations Forum on Forests	6
Special events	
18. Celebration of the International Day of Forests	2
19. Side events and other special events during meetings and conferences of member organizations of the Collaborative Partnership on Forests, including Global Landscape Forum events in conjunction with the sessions of the Conference of the Parties to the United Nations Framework Convention on Climate Change	6
Technical material	
20. Global Forest Financing Facilitation Network web-based clearing house on forest financing opportunities	1
21. Templates and guidelines for national, regional and subregional reporting on progress with regard to the implementation of the United Nations forest instrument, with its global objectives on forests, and forest-related Sustainable Development Goals and targets (in three languages)	2
22. Background papers on the cross-sectoral contributions of the economic, social and environmental aspects of forests to the 2030 Agenda for Sustainable Development	2
23. Policy briefs on sustainable forest management and the 2030 Agenda for Sustainable Development with policy recommendations	6
24. Quarterly updates of the national focal points for forests (web-based)	8
25. United Nations calendar of major forest events (web-based)	1
26. Background paper on best practices in the implementation of sustainable forest management	1
27. Report on forests in the post-2030 agenda for sustainable development	1
28. Briefings for Permanent Missions and regional and subregional organizations and groups on preparations for the United Nations Forum on Forests	6
International cooperation and inter-agency coordination and liaison (regular budget/ extrabudgetary)	
29. Substantive servicing of Collaborative Partnership on Forests meetings and retreats	6
30. Substantive servicing and support to joint initiatives of the Collaborative Partnership on Forests	6
31. Liaison and collaboration with individual member organizations of the Collaborative Partnership on Forests, including participation in their conferences and meetings	12
32. Liaison and collaboration with regional and subregional organizations, including participating in their conferences and meetings	15
33. Substantive backstopping of intradepartmental task forces	4

Outputs	*Quantity*
Technical cooperation (regular budget and extrabudgetary)	
Advisory services at the request of Governments	
34. Regional and subregional, intergovernmental and non-governmental organization initiatives on implementation of the United Nations forest instrument and forest-related Sustainable Development Goals and targets	4
35. Development of national forest monitoring action plans for the implementation of the United Nations forest instrument and forest-related Sustainable Development Goals	8
Training, seminars and workshops	
36. Project design and formulation, national forest financing strategies and action plans	15
37. Monitoring, assessment and reporting on sustainable forest management	5
Field projects (country, regional, interregional)	
38. National reporting on the United Nations forest instrument and forest-related Sustainable Development Goals and targets	4
39. National action plans and financing strategies, project design and formulation to enhance access to the Global Environmental Facility and other forest financing resources	15

9.114 The distribution of resources for subprogramme 8 is reflected in table 9.35 below.

Table 9.35 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	3 248.0	3 738.5	12	12
Non-post	747.2	743.2	–	–
Subtotal	**3 995.2**	**4 481.7**	**12**	**12**
Extrabudgetary	1 846.3	2 483.8	2	2
Total	**5 841.5**	**6 965.5**	**14**	**14**

9.115 The amount of $4,481,700, reflecting a net increase of $486,500 compared with the appropriation for 2016-2017, would provide for the financing of 12 posts (1 D-2, 2 P-5, 3 P-4, 3 P-3 and 3 GS (OL)) ($3,738,500) and for non-post requirements, including other staff costs, consultants, experts, travel of staff, general operating expenses, supplies and materials, and furniture and equipment ($743,200) to support the implementation of mandates under the programme.

9.116 The net increase of $486,500 reflects: (a) biennial provision of resources for four temporary posts (1 P-4, 2 P-3 and 1 GS (OL)) that were established in the biennium 2016-2017, effective 1 January 2016, pursuant to Economic and Social Council resolution 2015/33, and approved by the General Assembly in its resolution 70/248 A, in the context of revised estimates resulting from resolutions and decisions adopted by the Economic and Social Council during its 2015 session (A/70/430); offset in part by (b) removal of non-recurrent requirements related to Economic and Social Council resolution 2015/33 on international arrangement on forests beyond 2015.

9.117 During the biennium 2018-2019, projected extrabudgetary resources amounting to $2,483,800 would support the activities carried out under this subprogramme.

Subprogramme 9
Financing for development

Resource requirements (before recosting): $8,275,500

9.118 The subprogramme is under the responsibility of the Financing for Development Office. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 9 of programme 7 of the biennial programme plan for the period 2018-2019.

Table 9.36 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: Sustained follow-up to and review of the implementation of the outcomes of the International Conferences on Financing for Development, the Addis Ababa Action Agenda and the delivery of the means of implementation of the 2030 Agenda for Sustainable Development

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Increased multi-stakeholder engagement in the monitoring of and follow-up to the outcomes of the International Conferences on Financing for Development and the means of implementation of the 2030 Agenda for Sustainable Development	Increased number of substantive contributions, such as intergovernmental agreements and inputs to the annual inter-agency task force report, from all the relevant stakeholders to the annual analytical assessment of the implementation of the Monterrey Consensus, the Doha Declaration and the Addis Ababa Action Agenda and of the means of implementation of the 2030 Agenda for Sustainable Development	Target	38	36	34	32
		Estimate		36	34	32
		Actual			34	32
(b) Enhanced policy coherence in promoting the implementation of the outcomes of the International Conferences on Financing for Development and in coordination with other related outcomes, including through the strengthened role of the General Assembly and the Economic and Social Council, as well as the relevant intergovernmental bodies of other institutional stakeholders	Increased number of agreements reached by Member States in the General Assembly and the Economic and Social Council, as well as in the relevant intergovernmental bodies of other institutional stakeholders, for the purposes of conference follow-up and coordination with other related outcomes	Target	38	36	32	30
		Estimate		36	32	30
		Actual			32	32
		Target				
		Estimate				
		Actual				
(c) Strengthened cooperation among Governments and all institutional and non-institutional stakeholders involved in the financing for development process to promote the proper implementation of the outcomes of the International Conferences on Financing for Development and the delivery of the means of implementation of the 2030 Agenda for Sustainable Development, with due regard to issues relating to gender equality	Increased number of multi-stakeholder events resulting in policy recommendations on financing for development, with due regard to issues related to gender equality	Target	31	30	29	28
		Estimate		30	29	28
		Actual			29	28

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures	2018-2019	2016-2017	2014-2015	2012-2013
(d) Enhanced international cooperation in tax matters and increased capacity of developing countries for the purpose of national and international resource mobilization within the integrated framework of the 2030 Agenda for Sustainable Development	(i) Increased number of developing countries utilizing handbooks, manuals, courses and other training materials on international tax cooperation, including those reflecting updates to the United Nations Model Double Taxation Convention between Developed and Developing Countries, as indicated in communications from relevant national authorities	Target	7	6	5	
		Estimate		6	5	
		Actual			5	
	(ii) Increased number of policy-oriented outputs of the Committee of Experts on International Cooperation in Tax Matters	Target	4	3	2	
		Estimate		3	2	
		Actual			2	

External factors

9.119 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) policymakers at the national and international levels are fully engaged in the follow-up to outcomes of the International Conferences on Financing for Development, the Addis Ababa Action Agenda and the implementation of the 2030 Agenda for Sustainable Development; and (b) relevant stakeholders in the financing for development process have sustained resources and capacity for attaining the internationally agreed development goals and objections.

Outputs

9.120 During the biennium 2018-2019, the following outputs will be delivered:

Table 9.37 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies (regular budget)	
General Assembly	
Substantive servicing of meetings	
1. Second Committee formal meetings	8
2. Second Committee informal meetings	4
3. Second Committee panel discussions	4
Parliamentary documentation	
4. Annual multi-stakeholder reports on follow-up efforts to the International Conferences on Financing for Development	2
5. Outcomes of the annual Economic and Social Council forum on financing for development follow-up	2
6. Preparations for and the outcome of the 2019 High-level Dialogue on Financing for Development	2
7. Reports on the international financial system and development	2

Outputs	Quantity
Economic and Social Council	
Substantive servicing of meetings	
8. Means of implementation session during the High-level Political Forum on Sustainable Development	2
9. Annual Economic and Social Council forum on financing for development	10
10. Consultations between representatives of the Council and directors of the executive boards of the World Bank, the International Monetary Fund (IMF) and the Chairs of the boards of the World Trade Organization (WTO) and the United Nations Conference on Trade and Development (UNCTAD) on the preparations for the annual financing for development forum	6
11. Follow-up efforts to the Monterrey Consensus, the Doha Declaration and the Addis Ababa Action Agenda	4
12. Formal meetings	4
13. Informal meetings	8
14. Panel discussions of the Council	4
Parliamentary documentation	
15. Input to analytical background report for consideration by the 2018 Development Cooperation Forum	1
16. Inter-agency task force report on progress in implementing the financing for development outcomes and the means of implementation of the 2030 Agenda for Sustainable Development: executive summary	2
17. Committee of Experts on International Cooperation in Tax Matters	4
Committee of Experts on International Cooperation in Tax Matters	
Substantive servicing of meetings	
18. Sixteenth session formal meetings (2018)	8
19. Seventeenth session formal meetings (2018)	8
20. Eighteenth session formal meetings (2019)	8
21. Nineteenth session formal meetings (2019)	8
22. Intersessional meetings of the Committee's subcommittee and working group	30
Parliamentary documentation	
23. Issue papers by the secretariat on agenda items to be determined by the Committee for its sessions in 2018 and 2019	40
Other services provided	
Ad hoc expert groups	
24. Coherence, coordination and cooperation for the implementation of the outcomes of the International Conferences on Financing for Development	2
25. Monterrey to Addis Ababa: state of implementation and tasks ahead	1
26. International cooperation in tax matters	1
Other substantive activities (regular budget)	
Recurrent publications	
27. Outcome of multi-stakeholder consultations on financing for development	2
28. Implementing the Addis Ababa Action Agenda: the Economic and Social Council Forum on Financing for Development in 2018 and 2019	2
29. Implementing the Addis Ababa Action Agenda: report of the Inter-Agency Task Force on Financing for Development in 2018 and 2019	2
30. Building on Monterrey: selected policy issues on financing for development	2
31. United Nations Model Double Taxation Convention between Developed and Developing Countries (update)	1
32. United Nations Practical Manual on Transfer Pricing for Developing Countries (update)	1

Outputs	Quantity
Non-recurrent publications	
33. Handbook on selected issues in the taxation of extractive industries	1
Press releases	
34. Annual Economic and Social Council forum on financing for development follow-up	2
35. 2019 high-level dialogue of the General Assembly on financing for development	1
36. Multi-stakeholder consultations on financing for development	2
37. Work of the Committee of Experts on International Cooperation in Tax Matters	2
Special events	
38. Participation of representatives of institutional and non-institutional stakeholders in the financing for development process (2019 High-level Dialogue on Financing for Development)	4
39. Interactive dialogues	6
40. Ministerial round tables	4
41. Seminars and interactive discussions with the participation of Governments, and institutional and non-institutional stakeholders (civil society and the private sector) on financing for development	6
42. Substantive servicing of Inter-Agency Task Force on Financing for Development and other inter-agency consultation, and coordination with the secretariats of major institutional stakeholders involved in the financing for development process (the World Bank, IMF, WTO, UNCTAD and UNDP), as well as the regional commissions and development banks	30
Technical material	
43. Briefing notes on issues related to financing for development for high-level meetings of United Nations senior officials with the governmental and non-governmental representatives concerned	16
44. Maintenance and updating of the financing for development home page	8
45. Information kit for the 2019 high-level dialogue of the General Assembly on financing for development	1
46. Information kits for the 2018-2019 Economic and Social Council forum on financing for development follow-up	2
International cooperation and inter-agency coordination and liaison (regular budget)	
Contribution to joint outputs	
47. *World Economic Situation and Prospects* (chapter on international finance)	2
48. *World Economic and Social Survey* (input on international financial flows)	2
Technical cooperation (extrabudgetary)	
Advisory services at the request of Governments	
49. Advisory services on national capacity-building in financial sector development, tax cooperation and fiscal management areas	1
Training, seminars and workshops	
50. Regional seminars and workshops organized in cooperation with the United Nations regional commissions and regional development banks, with the participation of representatives of relevant institutional and non-institutional stakeholders, on region-specific policy issues related to the implementation of the outcomes of the International Conferences on Financing for Development and the follow-up thereto	1
51. Training courses and workshops for officials and practitioners for national capacity-building in selected areas of financial sector development and fiscal management	1
Field projects (country, regional, interregional)	
52. Needs assessments and impact evaluations, for domestic capacity-building in financial sector development and fiscal management	1

9.121 The distribution of resources for subprogramme 9 is reflected in table 9.38 below.

Table 9.38 **Resource requirements**

	Resources (thousands of United States dollars)		Posts	
	2016-2017	2018-2019 (before recosting)	2016-2017	2018-2019
Regular budget				
Post	7 440.5	7 967.9	25	25
Non-post	1 402.1	307.6	–	–
Subtotal	**8 842.6**	**8 275.5**	**25**	**25**
Extrabudgetary	596.7	552.2		
Total	**9 439.3**	**8 827.7**	**25**	**25**

9.122 The amount of $8,275,500, reflecting a net decrease of $567,100 compared with the appropriation for 2016-2017, would provide for the financing of 25 posts (1 D-2, 2 D-1, 5 P-5, 5 P-4, 6 P-3 and 6 GS (OL)) ($7,967,900) and for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, supplies and materials and furniture and equipment ($307,600) to support the implementation of mandates under the programme.

9.123 The net decrease of $567,100 reflects: (a) removal of non-recurrent requirements relating to the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development (pursuant to General Assembly resolution 71/272), offset in part by (b) biennial provision of resources for three new temporary posts (1 P-5, 1 P-4 and 1 P-3), established in the biennium 2016-2017, effective 1 January 2017, pursuant to General Assembly resolution 71/272 A, in support of the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development.

9.124 During the biennium 2018-2019, projected extrabudgetary resources of $552,200 would support technical cooperation projects.

D. Programme support

Table 9.39 **Resource requirements**

	Resources (thousands of United States dollars)		Posts	
	2016-2017	2018-2019 (before recosting)	2016-2017	2018-2019
Regular budget				
1. Executive Office				
Post	3 653.2	3 653.2	14	14
Non-post	3 586.3	3 497.3	–	–
Subtotal	**7 239.5**	**7 150.5**	**14**	**14**
2. Capacity Development Office				
Post	1 984.8	1 984.8	6	6
Subtotal	**9 224.3**	**9 135.3**	**20**	**20**
Extrabudgetary	99 571.4	97 829.9	30	30
Total	**108 795.7**	**106 965.2**	**50**	**50**

1. Executive Office

Resource requirements (before recosting): $7,150,500

9.125 The Executive Office assists the Under-Secretary-General in the discharge of the Department's responsibilities in the areas of human resources management, finance and general administration.

9.126 During the biennium 2018-2019, the Office will provide support and advice to the Under-Secretary-General and, as appropriate, to the Assistant Secretaries-General, on: (a) the use of post and non-post resources across subprogrammes; (b) the management of staff resources, including staff selection processes, performance management, staff management relations, conflict resolution, litigation, workforce planning, talent management and training and staff development; (c) the implications of new mandates and timely preparation and issuance of reports and oral statements of programme budget implications; (d) the management of Secretariat administrative arrangements, including service-level agreements for centrally delivered services; (e) donor agreements, memorandums of understanding and arrangements for various activities organized in collaboration with other United Nations offices; (f) funding and travel arrangements for delegates to all Department of Economic and Social Affairs-serviced intergovernmental and expert meetings and negotiations on host country arrangements for global conferences; (g) management of contingency plans to ensure business continuity of the Department's programmes; and (h) compliance with all management authority delegated to the Department.

9.127 The amount of $7,150,500, reflecting a net decrease of $89,000 compared with the appropriation for 2016-2017, would provide for the financing of 14 posts (1 D-1, 2 P-5, 2 P-4, 1 P-3, 2 GS (PL) and 6 GS (OL)) ($3,653,200) and for non-post requirements, including other staff costs, contractual services, general operating expenses, hospitality, supplies and materials, and furniture and equipment ($3,497,300) to support the implementation of mandates under the programme.

9.128 The net decrease of $89,000 reflects: (a) removal of non-recurrent requirements relating to the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda pursuant to General Assembly resolution 71/272 A; and (b) non-post reductions resulting from efficiencies that the Department plans to bring about in 2018-2019; offset in part by (c) additional non-post resources, mainly for general temporary assistance to cover some of the functions of the posts proposed for abolishment in the Department resulting from efficiencies that the Department plans to bring about in 2018-2019.

2. Capacity Development Office

Resource requirements (before recosting): $1,984,800

9.129 The Capacity Development Office provides broad substantive guidance and management to the implementation of the Department's capacity development work, promoting effective translation of intergovernmental outcomes into the Department's operational programmes and capacity development work.

9.130 In the biennium 2018-2019, the Office will promote the Department's delivery of integrated policy advisory services, drawing on the expertise of the subprogrammes of the Department of Economic and Social Affairs, as a contribution to the formulation of national sustainable development strategies, including the identification of policy options to balance the achievement of social, economic and environmental goals, as enshrined in the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda.

9.131 The Office will also promote closer programme cooperation within the United Nations Secretariat and with other United Nations entities, in line with the need for a more coherent, coordinated and cross-sectoral approach in implementing the two agendas.

9.132 To maximize the effective delivery of the capacity development programme of the Department of Economic and Social Affairs, an integrated programming approach will be taken which ensures

full complementarity and synergies between the various strands of the portfolio of the Department, including the regular programme of technical cooperation, the Development Account and its extrabudgetary resources.

9.133 The Capacity Development Office also provides management oversight, including through monitoring, evaluation and reporting on the capacity development deliverables of the Department of Economic and Social Affairs. It provides efficient and effective administration and management of financial and human resources, including the delivery of extensive capacity development training workshops, seminars, fellowships and study tours. The Office supports the Under-Secretary-General in his or her role as Programme Manager of the Development Account, which involves the active management of approximately 150 Development Account projects across 10 implementing entities at various stages of implementation. The Office also supports the management of the Associate Expert Programme of the United Nations Secretariat, administering on average 200 experts per annum.

9.134 The amount of $1,984,800 would provide for the financing of six posts (1 D-1, 1 P-5, 2 P-4, 1 P-2 and 1 GS (OL)) to assist the Under-Secretary-General with the management of the Development Account and the implementation of the Department's capacity development programmes, projects and strategy.

9.135 During the biennium 2018-2019, the projected extrabudgetary resources of $97,829,900 for the programme support component (both Executive Office and Capacity Development Office) would support the operational programmes of the Department and the delivery of the Department's capacity development activities, funded under donor arrangements.

E. Support of United Nations Secretariat to the resident coordinator system

Resource requirements (before recosting): $13,321,574

9.136 The proposal for United Nations Secretariat support for the United Nations Development Group (UNDG) resident coordinator system was first presented in the report of the Secretary-General on revised estimates resulting from resolutions and decisions adopted by the Economic and Social Council during its 2014 session (A/69/535), pursuant to Economic and Social Council resolution 2014/14, progress in the implementation of General Assembly resolution 67/226, on the quadrennial comprehensive policy review of operational activities for development of the United Nations system.

9.137 The Advisory Committee on Administrative and Budgetary Questions, in its related report (A/69/609), stressed that the General Assembly had not yet considered the cost-sharing arrangement for the resident coordinator system. The Assembly, in its resolution 69/262, stated that it looked forward to receiving all relevant information on the resource requirements for the arrangement in the proposed programme budget for the biennium 2016-2017.

9.138 The proposed programme budget for the biennium 2016-2017 for the Department of Economic and Social Affairs (A/70/6 (Sect. 9)) included a proposal to cover the United Nations Secretariat contribution to the resident coordinator system. However, the General Assembly, in its resolution 70/247, requested the Secretary-General to provide further detailed information at the first part of its resumed seventieth session.

9.139 As requested by the General Assembly in its resolution 70/247, the Secretariat presented a report on the proposed United Nations Secretariat contribution to the cost-sharing arrangement for the resident coordinator system (A/70/703), in which the Assembly was requested to appropriate $13,321,574 to cover the contribution of the Secretariat to that system. However, the Advisory Committee, in its report (A/70/7/Add.48), noted that it was not clear how the cost-sharing formula reflected the requirement for contributions to reflect the direct involvement of each participating entity based on the proportion of services used. The Committee also noted the absence of a unified

mechanism for intergovernmental consideration of all aspects of the cost-sharing arrangement, including the global budget of the resident coordinator system. In that context, the Committee requested the Secretary-General to submit a new report on the cost-sharing arrangement for consideration and approval by the Assembly.

9.140 The General Assembly endorsed the conclusions and recommendations of the Advisory Committee and requested the Secretary-General to present to the Assembly, at its seventy-second session, a refined proposal on the cost-sharing arrangement and management of the financing of the resident coordinator system, as well as to submit associated costs in the proposed programme budget of 2018-2019.

9.141 The amount of $13,321,574 being presented for contribution by the United Nations Secretariat to the resident coordinator system in the proposed programme budget for the Department of Economic and Social Affairs for 2018-2019 is based on the amount communicated for the biennium 2016-2017, as per the report on the proposed Secretariat contribution to the cost-sharing arrangement for the resident coordinator system (A/70/703). This amount is provisional pending the report of the Secretary-General on the refined proposal on the resident coordinator system, including any adjustment to the proposed contribution of the United Nations Secretariat for 2018-2019.

9.142 The final proposed contribution by the United Nations Secretariat, to be presented in the context of the report on the refined proposal, would cover the participation in the resident coordinator system of the following 14 departments, offices and programmes of the United Nations Secretariat that are members of UNDG: the United Nations Environment Programme, the United Nations Human Settlements Programme, the United Nations Office on Drugs and Crime, the United Nations Conference on Trade and Development, the five regional commissions, the Office of the United Nations High Commissioner for Human Rights, the Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States, the Office of the Special Adviser on Africa, the Office of the Special Representative of the Secretary-General for Children and Armed Conflict and the Department of Economic and Social Affairs.

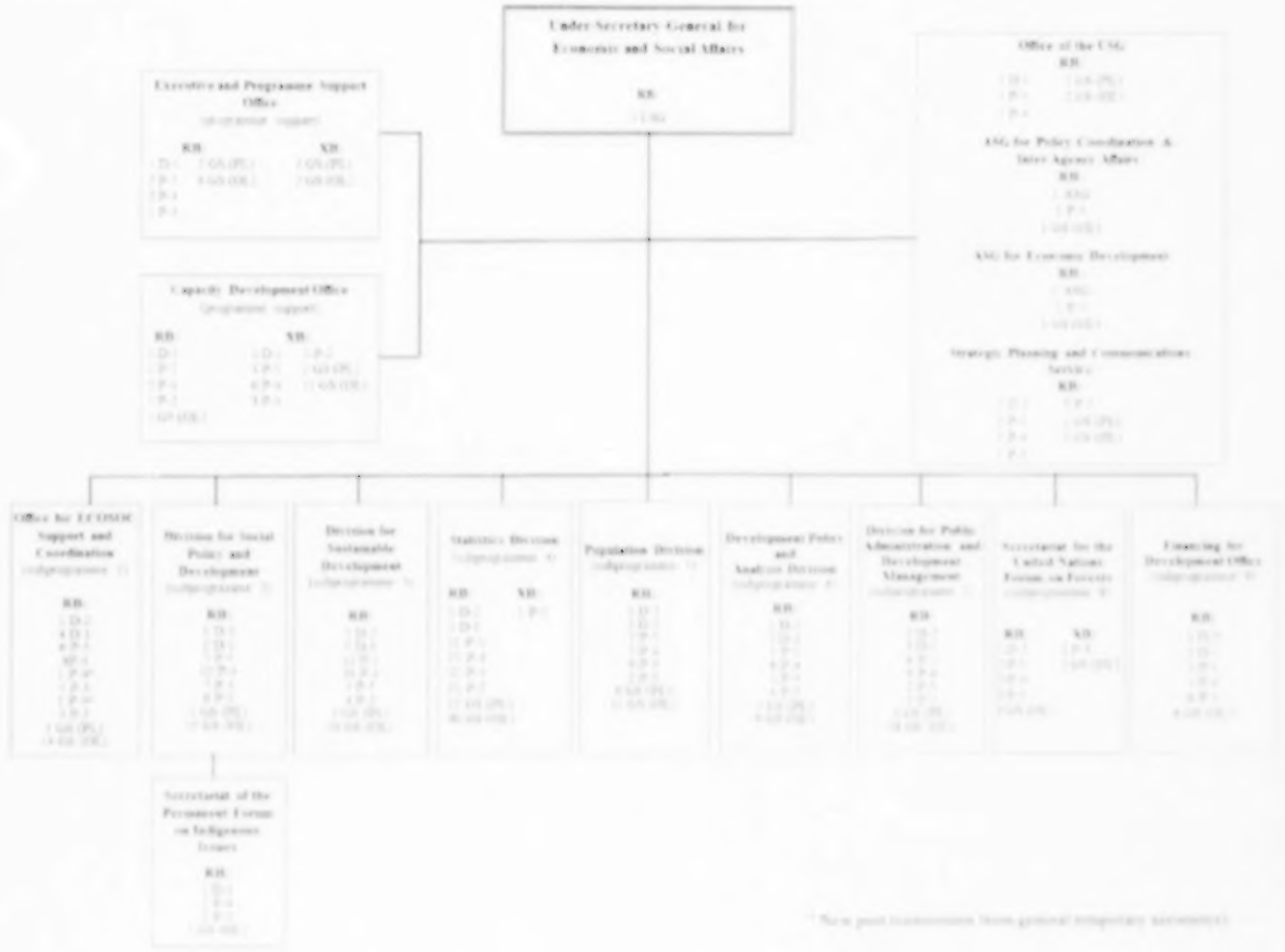
Table 9.40 **Resource requirements: support of United Nations Secretariat to the resident coordinator system**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Non-post	–	13 321.6	–	–
Total	**–**	**13 321.6**	**–**	**–**

9.143 A provision of $13,321,574 represents the support of the Secretariat to the resident coordinator system for the biennium 2018-2019.

Annex I

Proposed organizational structure and post distribution for the biennium 2018-2019



Annex II

Outputs included in the biennium 2016-2017 not to be delivered in 2018-2019

Paragraph	Output	Quantity	Reason for discontinuation
Subprogramme 1, Economic and Social Council support and coordination			
9.60 (a) (ii) (3)	A world against violence and violent extremism	1	The contribution of subprogramme 1 is limited to some substantive input to the report
9.60 (a) (ii) (4)	Follow-up World Summit on the Information Society	1	The contribution of subprogramme 1 is limited to some substantive input to the report
9.60 (b) (i)	High-level segment ministerial round-table breakfasts	14	Obsolete — The ministerial round-table breakfasts will be discontinued as the annual ministerial review is no longer mandated
9.60 (b) (ii) (a)	Meetings of the interim inter-agency support group of the United Nations Non-Governmental Liaison Service	4	Obsolete — The United Nations Non-Governmental Liaison Service has discontinued these meetings owing to changing circumstances
9.60 (b) (ii) (c)	Meetings of the Liaison Service Sponsors Group	2	Obsolete — These meetings, convened by the Non-Governmental Liaison Service, have been discontinued owing to changing circumstances
9.60 (b) (ii) (e)	Annual inter-agency meeting of civil society organization focal points	2	Obsolete — These inter-agency meetings have been discontinued as a result of new means of communication among agencies, in particular through the use of technology
Subtotal		**24**	
Subprogramme 4, Statistics			
9.81 (a) (v) (a)	Substantive servicing of meetings of the eleventh United Nations Regional Cartographic Conference for the Americas	8	Legislative decision — These meetings have been discontinued in the light of Economic and Social Council resolution 2016/27, paragraph 8
9.81 (a) (v) (b)	Parliamentary documentation: report on the eleventh Conference	1	Legislative decision — This output has been discontinued in the light of Economic and Social Council resolution 2016/27, paragraph 8
Subtotal		**9**	
Subprogramme 5, Population			
9.91 (a) (iii) (b)	Report on the intersessional meetings of the bureau of the Commission on Population and Development	2	Legislative decision — These reports have been discontinued in the light of Economic and Social Council resolution 2016/25, paragraphs 5 and 11
9.91 (a) (iii) (b)	Proposed strategic framework for the population subprogramme for the biennium 2018-2019	1	Error — This is a duplication of an output which is already reported by the Department of Management

A/74/6 (Sect. 9) paragraph	Output	Quantity	Reason for discontinuation
9.91 (a) (iii) (b)	Proposed programme of work in population for the biennium 2018-2019	1	Error — This is a duplication of an output which is already reported by the Department of Management.
9.91 (b) (vii)	Contributions to joint outputs: annual sets of revised child mortality estimates provided to the United Nations Children's Fund for the Inter-Agency Group for Child Mortality Estimation	2	The contribution of subprogramme 5 is limited to some substantive input.
Subtotal		6	
Subprogramme 6. Development policy and analysis			
9.98 (a) (i) b.	Parliamentary documentation: assistance to third States affected by the application of sanctions (contribution to the report prepared by the Office of Legal Affairs)	2	The contribution of subprogramme 6 is limited to some substantive input to the report.
9.98 (c) (i)	Advisory services: advisory services, at the request of Governments, on capacity-building for assessing coherence in national sustainable and human development policies, allowing beneficiary countries more informed assessments of the implications of macroeconomic policy	1	Output should be reflected under Section 23, regular programme of technical cooperation.
9.98 (c) (i)	Advisory services: provide policy advice, at the request of Governments, on policy coherence for sustainable development, in particular in making objectives of poverty reduction, inclusive growth and environmental protection compatible	1	Output should be reflected under Section 35, Development Account.
Subtotal		4	
Subprogramme 7. Public Administration and Development Management			
9.105 (b) (iv)	Global Centre for Information and Communication Technologies in Parliament (online website)	1	Obsolete — The project related to this website has been completed and the website is maintained by another entity.
9.105 (b) (iv)	United Nations public administration country studies (online subportal)	1	Obsolete — The output was discontinued owing to changing circumstances and a change in the substantive focus of the Division to align its work with the 2030 Agenda for Sustainable Development.
Subtotal		2	
Subprogramme 8. Sustainable forest management			
9.110 (a) (ii)	Joint meetings of the Bureaux of functional commissions with the Council Bureau	4	The subprogramme is mainly servicing the session of the United Nations Forum on Forests.
Subtotal		4	
Total		49	